

NATIONAL DEVELOPMENT COMPANY

CITIZEN'S CHARTER

2023 (3rd Edition)



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I. Mandate:

PD 1648 (Revised Charter) – NDC is mandated to pursue commercial, industrial, agricultural or mining ventures in order to give the necessary impetus to national economic development. NDC, may on its own, or in joint venture with the private sector, undertake vital projects when necessary or when the private sector is not willing or able to undertake such projects due to high risks or to lack of funds/resources.

Executive Order No. 83 (Strengthening the Enforcement of the Agri-Agra Law and Launching of the NDC "AA" Bonds for Rural Development) – Authorized NDC to undertake the issuance of NDC Agri-Agra Bonds in the total amount of P50B for the development of the agriculture and agrarian sectors.

Executive Order No. 530 – (Authorizing the NDC to Issue Bonds under Executive Order 83, Series of 1998 for the pump-priming activities and other projects of the government) – The EO strengthens NDC's authority to issue bonds under EO 83 Series of 1998, and expanded the utilization of the bond proceeds to include the economic pump-priming activities/projects of the government-owned and controlled corporations (GOCCs) and any other projects designed for economic growth and poverty alleviation.

Executive Order No. 824 – Authorizing the National Development Company (NDC) to issue Bonds for Infrastructure Projects

Executive Order No. 824-A – Amending Executive Order No. 824 authorizing the National Development Company to Issue Bonds for Infrastructure Projects to include projects for Rehabilitation and Reconstruction of Government Infrastructure Facilities damaged or destroyed by Typhoons "*Ondoy*" and "*Pepeng*"



II. Vision:

NDC is the Philippine's leading state-owned enterprise investing in diverse industries, serving as an effective catalyst for inclusive growth.

III. Mission:

Enabling industry development, spurring local economies

IV. Service Pledge:

We, the Officials and Employees of the National Development Company are committed to create a high level of transparency in public service. We will establish a system of governance, accountability and public engagement. Transparency and accountability will promote efficiency and effectiveness in our agency.



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INTERNAL SERVICES



Office of the General Manager Funds Management Group



1. FUND GENERATION

Provide fund sourcing and support, structure financial packages for Investment Groups such as: loan syndication, bond flotation and securitization; coordinate financing from foreign and local financial institutions; undertake collection and debt monitoring and servicing of board approved projects.

	or Division: Funds Management Group				
	fication:	Highly Technical			
Type o		Government to Govern	nment /Government to Business		
	insaction:				
	ay avail:		Group / Investments Group WHERE TO SECURE		
		REQUIREMENTS	WHERE TO SECURE		
1. BON			O-marta O-matan NDO		
1.1	and the terms	oproval of the bond and conditions of the	Corporate Secretary, NDC		
	bond;				
1.2		Agriculture (DA) and	DA / DAR		
		Agrarian Reform			
	, , , , ,	al on the Agri-Agra			
	,	case of Agri-Agra			
	Bonds) utilizat applicable;	IOH, EO 03 IS			
13		omic Development	NEDA		
1.0		DA) approval (for			
	priority projects	,			
1.4		Finance (DOF)	DOF		
		o Monetary Board;			
1.5		of Agreement (MOA)	Legal		
	on the bond is:				
1.6		rd (MB) opinion on the	MB		
4 -	borrowing;	inama tha Office of the	OR		
1.7		from the Office of the	OP		
	ROP Guaranty) for the issuance of			
1.8		anty from the DOF (if	DOF		
1.0		overnment guaranty)			
2. Loan	Release to Bor				
2.1		proval of the loan and	Corporate Secretary, NDC		
		conditions of the loan;			
2.2		ard approval of the			
		erms and conditions of	Borrower's Legal		
	the loan;				
2.3	•		NDC and Parrower's Logal		
2.4	Promissory No	ne,	NDC and Borrower's Legal		



		Enabling the future
2.5	DOF's endorsement to the Monetary	Borrower's
2.0	Board of the borrower's loan (in case of	Legal DOF
	government corporation);	
2.6	MB opinion on the borrower's loan (in	MB
	case of government corporation)	
3 Bank	Borrowings	
3.1	NDC Board Approval of the loan and	Corporate Secretary, NDC
3.1	the terms and conditions of the loan;	7,
3.2	Department of Finance (DOF)	
0.2	endorsement to Monetary Board;	
3.3	Monetary Board (MB) opinion on the	DOF
	borrowing;	
3.4	Authorization from the Office of the	
	President (OP) for the issuance of	
	ROP Guaranty (if bonds carry	
	government guaranty);	
3.5	Letter of Guaranty from the DOF (if	
4 DCD	applicable) 's requirement on issuance of Monetary	
	rd's opinion	
4.3	Letter from the GOCC addressed to the	Development Management Officer (DMO)
1.0	BSP requesting for the prior	Corporate Executive Officer (CEO), Specia
	opinion/concurrence of the Monetary	Projects Group
	Board on the monetary	
	implications/probable effects of the	
	proposed borrowing operation on (a)	
	monetary aggregates, (b) the price level,	
	and (c) the balance of payments, pursuant to Section 123 of Republic Act	
	7653 (The New Central Bank Act).	
11	Citation of legal basis either by law,	
7.7	e.g. the agency's charter, or other	
	authority.	
4.5	Borrowing limit based on law /	
	charter.	
4.6	Provide specific provision on legal limit.	
	Provide details on the borrowing for	
	proponent agency.	
4.7	Year-to-date outstanding	
	borrowings.	
4.8	Terms and Conditions of the	
4.0	borrowing:	
	4.8.1 Name	
1		
	4.8.2 Type of borrowing4.8.3 Amount (state if borrowing will be	



in tranches)

- 4.8.4 Guarantee by NG (if applicable)
- 4.8.5 Purpose/Utilization of the proceeds
- 4.8.6 Terms and features of the proposed borrowing
- 4.8.7 Sinking fund provision (if applicable)
- 4.8.8 Mode of offering and maturity date
- 4.8.9 Details of the proposed borrowing scheme
- 4.8.10 Other terms and features of the borrowing / issuance
- 4.9 Sworn statement executed by the Board Members on a copy of the Board Resolution. The document should attest that the board explicitly approves the borrowing transaction, specifies the purpose/s and respective costs involved and presents in the main text all the other items of the approved terms and conditions.
- 4.10 Department of Finance (DOF) endorsement and NG guaranty, if applicable. To provide the BSP with a more comprehensive view of the issues relating to the proposed borrowing and facilitate the review of the monetary implications of the proposed issue, the endorsement may include the DOFs financial evaluation of the GOCC-borrower concerned, particularly its financial status and capability to service the proposed borrowing.
- 4.11 Endorsement of the borrowing by line agencies or other government bodies that have oversight functions over the proponent or to which the GOCC is attached.
- 4.12 4.10 Summary of costs involved (arranger's fees, legal fees, etc...)

Corporate Secretary, NDC

Department of Finance

DMO/CEO, Special Projects Group

DMO/CEO, Special Projects Group



5. Other requirements					
5.1 Loan agreement 5.2 Government legal counsel comment on the legal basis of the borrowing		Legal Department, NDC OGCC			
5.3 Memorandum	of Agreement with the s, DBM (to assure	Legal De	epartment, NDC		
repayment) (if 5.4 Other ad hoc 5.5 List of projects	documents	DMO/CE	O SPG		
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE	
Submit project proposal/ request for funding	1.Receive the request	None	10 minutes	Development Management Officer (DMO)/Corporate Executive Officer (CEO)	
	2. If for re-lending, Evaluate the financial capacity to service the loan/ pay dividend /return of investment	None	2 working days	DMO/CEO	
Finalize Terms and conditions of the Loan	Finalize Terms and Conditions of the loan and bond	None	2 working days	FMG, DMO/CEO	
	2. Analysis & Presentation of funding source to the Management Committee for approval/ endorsement	None	2 working days	FMG, DMO/CEO	
	3. Evaluate, recommend and present to the Board for approval (project, bond issuance, loan, terms of the bond and loan)	None	3 working days	General Manager (GM), FMG	



				Enabling the future
3. Secure Approval	3.1 (For Bonds) Secure approval from Department of Agriculture (DA) and Department of Agrarian Reform (DAR)	None	5 working days	GM, FMG, DMO/CEO
	(In case of subsidy/appropriation) Secure DBM approval	None		GM, FMG, DMO/CEO
	(For priority projects) Secure NEDA approval	None		GM, FMG, DMO/CEO
	3.2 Secure DOF endorsement on the proposed borrowing (bond issuance)	None		GM, FMG, DMO/CEO
	3.3 Secure Monetary Board (MB) opinion on the borrowing (bond issuance)	None	5 working days	GM, FMG, DMO/CEO
	3.4 Secure authorization from the Office of the President (OP) to issue National Government Guaranty on the bonds thru DOF (if applicable)	None	5 working days	GM, FMG, DMO/CEO



4. Review the Memorandum of Agreement (MOA) and Loan Agreement	4.1 Review the Memorandum of Agreement (MOA) and Loan Agreement	None	8 days working days (simultaneously done)	FMG, Handling Lawyer of NDC, DMO/CEO, OGCC
	4.2 (if applicable Review Underwritin Agreement	None		FMG, Handling Lawyer of NDC, DMO/CEO
	4.3 (in case of private placement) Review Trust Agreement and Transfer and Paying Agency Agreement	None		FMG, Handling Lawyer of NDC, DMO/CEO
	4.4 Finalize the Agreements and send/route for signing	None	2 working days	FMG, Handling Lawyer of NDC, DMO/CEO
	4.5 Schedule bond auction with the Bureau of the Treasury (BTr)	None	2 working days	FMG, DMO/CEO
	4.6 Conduct Bond Auction at BTr	None	1 Working day	FMG, DMO/CEO
	4.7 Receive bond proceeds	None	1 working day	FMG, DMO/CEO, Finance Officer
	4.8 Release loan proceeds to borrower	None	1 working day	FMG, DMO/CEO, Finance Officer
	TOTAL	0	39 working days and 10 mins.	



2. ADMINISTRATION OF START-UP VENTURE FUND

Administration of start-up venture fund, it's allocation, disbursement and monitoring and ensuring that the management will be kept abreast of how the fund and the related investments performed financially.

Office or Division:	Funds Management Group				
Classification:	Simple				
Type of	Government to Govern	nment			
Transaction:					
Who may avail:	NDC Special Projects				
CHECKLIST OF	REQUIREMENTS	WHERE TO SECURE			
Request for payment					
Investment Con approving authorized necessary; 2. Copy of the submitted by the	I duly signed by the nmittee and/or other orities, as may be proposed investment project proponent; I document(s) signed volved;	Project Proponent Legal Department			

CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE
Submit a request for release of SVF	1.Receive the request	None	10 minutes	Development Management Officer (DMO)/Corporate Executive Officer (CEO)
	2. Ensure that the proposed investment should bear the approval of the Investment Committee and/or other approving authorities	None	10 minutes	DMO/CEO
	3. Check pool of funds inventory if the project is in the list.	None	10 minutes	DMO/CEO



2. Receive the status for the request for	Evaluation of received funding request, if:	None	2 working days	Assistant General Manager (AGM) for FMG, DMO/CEO
funding	1. Incomplete - Return request to AO with comments on the lacking documents /attachments			
	2. Complete - Issue Request for Payment (RFP) and forward to Accounting Unit for Voucher preparation			DMO/CEO Accounting Unit
	TOTAL	0	2 working days and 30 mins.	



Office of the General Manager Corporate Planning Department-IT Unit



1. Request for Posting of Information in NDC Website

Employees of the company may submit significant documents that are required to be published or uploaded in the company website or LED wall display

Office or Division IT Department					
Classification:		Simple			
Type of Transacti	on:	Govern	ment to Gov	vernment	
Who may avail:		All Emp	oloyees		
CHECKLIST OF F	REQUIREMENTS		WHERE	TO SECURE	
website. (1 cop	uest for Posting in NE y) e Item to be Posted	n NDC Requesting Party			
CLIENT STEPS	AGENCY ACTIONS	6	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE
Submit to IT Unit the approved	1.1 Acknowledge red of request	ceipt	NONE	5 Minutes	IT OFFICER 1
request for	r1.2 Save the file in the database.		NONE	5 Minutes	IT OFFICER 1
	1.3 Upload or publish file to the website.		NONE	5 Minutes	IT OFFICER 1
1.4 Once successfully uploaded, inform the requestor that file has been successfully uploaded.		NONE	5 Minutes	IT OFFICER 1	
	TOTAL		0	20 Minutes	



2. Request for Technical Assistance (Software or Hardware Related)

Employees of the company may request assistance related to software or hardware issues that require complex IT skills or knowledge.

Office or Division	1	IT Department				
Classification:		Simple	9			
Type of Transact	ion:	Gover	nm	ent to Gove	ernment	3.1.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.
Who may avail:		All Em	plo	yees		
CHECKLIST OF F	REQUIREMENTS			WHERE T	O SECURE	
Maintenance and	IT Request Form (1c	ору)		IT Unit		
CLIENT STEPS	CLIENT STEPS AGENCY ACTIONS		10.0	EES TO E PAID	PROCESSING TIME	PERSON RESPONSIBLE
				NONE	5 Minutes	IT OFFICER 1
Form.				NONE	10 Minutes	IT OFFICER 1
	1.3 Troubleshoot			NONE	30 Minutes	IT OFFICER 1
	1.4 Inform requesting if request was resolv	-		NONE	5 Minutes	IT OFFICER 1
1.5 Otherwise, request for external provider services such as parts replacement with the help of Admin. Unit.		rvices parts	5	TBD By the supplier	2 Days	External Service Provider
	TOTAL			0	2 workings days and 50 minutes	



Corporate Support Group Finance and Administrative Department Accounting Unit



1. PROCESSING OF PAYROLL

One of the functions of Accounting Unit is the processing of employee's payroll in accordance with existing labor laws.

Office or Division:	Accounting Unit				
Classification:	Simple				
Type of Transaction:	Government to Government	nent			
Who may avail:	Existing NDC Employee	S			
CHECKLIST OF	REQUIREMENTS		WHERE TO SE		
1. Daily time Records				R Unit	
Other Supporting docu applicable i.e. leave re overtime application, e	equest / approved		Н	R Unit	
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE	
Submit Daily Time Records with complete required supporting documents	1.1 Receive copies of approved Daily Time Records from Human Resource Unit	None	4 hours	Accountant III	
	1.2 Prepare payroll computation	None	1 hour and 30 minutes	Accountant III	
	1.3 Forward payroll computation to the Accountant V	None	5 minutes	Accountant III	
	1.4 Receive copy of the payroll computation from Accountant III	None	1 hour and 30 minutes	Accountant V	
	1.5 Verify the payroll computation	None	1 hour	Accountant V	
	1.6 Forward the payroll to Department Manager for Finance & Admin. (DM-FAD) for approval	None	5 minutes	Accountant V	
	1.7 Receive, review and approve the payroll computation	None	20 minutes	DM III Finance and Administration Department	
	1.8 Return the approved payroll computation to Accounting Unit	None	5 minutes	DM Finance and Administration Department	



TOTAL	0	9 Hours and 45 Minutes	
1.14 Prepare Journal Voucher to record the payroll	None	15 minutes	Accountant III
1.13. Receive the approved payroll register	None	10 minutes	Accountant III
1.12 Approve payroll register	None	20 minutes	DM-III-FAD, AGM and/or GM
1.11 Forward to DM-FAD and AGM for approval of payment thru NDC's E-banking facility	None	5 minutes	Accountant III
1.10. Prepare payroll register	None	15 minutes	Accountant III
1.9 Receive the approved payroll computation	None	5 minutes	Accountant III



				Enabling the future
	1.9. Review Financial Statements	None	3 hours	DM III Finance and Administration Department
	1.10 Approve Financial Statements	None	1 hour	Management
	1.11 Receive the approved Financial Statements	None	5 minutes	Accountant V
	1.12 Request clearance to release the Financial Statements	None	1 hour	DM III Finance and Administration Department
	1.13 Approve the release of Financial Statements	None	1 hour	General Manager
	1.14 Receive the approved Financial Statements	None	15 minutes	Accountant V
2. Receive copy of the Financial Statements	2.1 Release the Financial Statements to internal and external clients	None	15 minutes	Accountant V
	TOTAL	0	15 hours and 35 minutes	



3. PROCESSING OF DISBURSEMENT VOUCHERS

One of the functions of Accounting Unit is to prepare disbursement vouchers as required for the payment of all government transactions in accordance with laws, rules and regulations.

Office or Division:	Accounting Unit			
Classification:	Simple			
Type of Transaction:	Government to Gover	nment / Gov	ernment to Busin	ness
Who may avail:	NDC Employees and			
CHECKLIST OF R		Сорриско	WHERE TO SE	CURE
1. Approved Request for F		Requesting		
2. Supporting documents	invoices bills receipts		party / suppliers	
depending on the natur	e of transaction)		,	
3. Availability of funds		Budget Unit		
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE
Submit request for payment with complete required supporting documents	1.1 Receive copies of Request for Payment (RFP) from concerned offices and check completeness of supporting documents*.	None	15 minutes	Accountant III - Disbursements
	1.2 Prepare Disbursement Vouchers (DV) and forward DV to Accountant V for review	None	15 minutes	Accountant III- Disbursements
	1.3 Receive DV from Accountant III and review completeness and propriety of supporting documents	None	20 minutes	Accountant V
	1.4 Initial on the following items on Box A (1) supporting documents are complete, (2) accounts used are proper and (3) previous cash advance liquidated (for CA transactions only)	None	5 minutes	Accountant V



			Enabling the future
1.5 Forward the DV to the Budget Unit	None	5 minutes	Accountant V
1.6 Receive the DV and determine if the disbursement is Budgeted. If yes, initial on the box-funds available. If no, returns the DV to concerned offices	None	10 minutes	Budget Officer III/V Budget Unit
1.7 Record the disbursement for budget monitoring	None	5 minutes	Budget Officer III/V Budget Unit
1.8 Forward the DV to the Department Manager for Finance & Admin. for Certification of the DV	None	5 minutes	Budget Officer III/V Budget Unit DM III Finance and Administration Department
1.9 Retrieve the DV and forward to the authorized official for the approval of the DV	None	10 minutes	Accountant III
1.10 Receive the DV for approval and return the DV to Accountant III in charge of disbursements	None	10 minutes	Authorized signatories
1.11 Receive the approved DV and record the approved DV to the Accounting system (FMS)	None	10 minutes	Accountant III- Disbursements
1.12 Forward the DV to Treasury Unit for check preparation	None	5 minutes	Accountant III- Disbursements
TOTAL	0	1 hours and 55 minutes	



Corporate Support Group Finance and Administrative Department Budget Unit



1. CERTIFICATION OF AVAILABILITY OF FUNDS

One of the functions of Budget Unit is to certify funds availability to all disbursements of the company. Processing time shall commence upon submission by the client of complete documents.

Processing time shall conj	mence aport submission s	commence upon submission by the client of complete documents.					
Office or Division:	Budget Unit						
Classification:	Simple	-1					
Type of Transaction:	Government to Governme						
Who may avail:	NDC Officers and Employ	ees	WHERE TO SECU	DE			
CHECKLIST OF RE	QUIREMENTS		WHERE TO SECO	KE			
- Purchase Orders (PC (1 set)	ments: ers (DVs) (1 original copy) os), Job Orders (JOs) s (MRs) (1 original copy),	Accounting Unit Admin. Unit Concerned Unit					
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE			
Submit documents for certification	1.1 Receive DV, JO, PO and MR	None	5 minutes	Budget Officer			
Continuation	1.2 Determine if the disbursements are budgeted	None	5 minutes	Budget Officer			
	1.3 Sign/Initial on the "Funds available" box if the expenditures are with budget provision and returns the same if it is not provided for.	None	5 minutes	Budget Officer			
	1.4 Return the documents to the concerned offices if not provided for	None	5 minutes	Budget Officer			
	1.5 Record the disbursements for budget monitoring	None	5 minutes	Budget Officer			
	1.6 Forward the documents to the DM-FAD for signature	None	5 minutes	Budget Officer			
2. Receipt of documents (DVs, JOs, POs, MRs, Contracts) with certified funds availability	2.1 Forward the documents (DVs, JOs, POs, MRs, Contracts) with certified funds availability	None	1 working day	Secretary of DM-FAD			
	TOTAL	0	1 working day, 30 Minutes				



2. APPROVED CORPORATE OPERATING BUDGET (COB)

The main function of Budget Unit is to prepare Corporate Operating Budget of the company.

Office or Division:	Budget Unit	THE STREET PROPERTY.	CONTRACTOR INCOME.		
Classification:	Highly Technical				
Type of Transaction:	Government to Governmen				
Who may avail:	regulatory agencies	Board of Directors, GCG and other supervising and			
CHECK	(LIST OF REQUIREMENTS		WHERE TO	SECURE	
Budget Proposal Other Supporting a. Financial Sta b. Annual Procu	tements urement Plan	Workgroups			
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE	
Submit budget proposal	1.1 Review and consolidate submitted proposal and prepare projected cash flow, income statement and balance sheet	None	2 working days	Budget Officer	
	1.2 Forward consolidated COB to the Department Group Head for review	None	1 working day	Budget Officer/Department Manager/Assistant General Manager/General Manager	
	1.3 Present consolidated COB to Management Committee (ManCom) for deliberation	None	5 working days	Budget Officer/DM- FAD/AGM-CSG	
	1.5 Revise proposed COB as per discussion during ManCom deliberation	None	1 working day	Budget Officer	
	1.6 Present to the Board of Directors (BOD) the proposed COB for their approval	None	13 working days	anagement / Board of Directors	
	1.7 Prepare various required DBM forms on the Board approved COB for submission to and approval of DBM	None	15 working days	Budget Officer	
	TOTAL	0	37 working days		



3. BUDGET REALIGNMENT

Budget Unit is responsible to prepare budget re-alignment from savings to cover deficiency in any of the following:

- (a) Unforeseen modification or adjustments in the program, activity or project; or
- (b) Re-assessment in the use, prioritization or distribution of resources.

Office or Division:	Budget Unit			
Classification:	Simple			
Type of	Government to Government			
Transaction:				
Who may avail:	NDC workgroups			
CHECKLIST	OF REQUIREMENTS		WHERE TO SECU	KE
1. Budget realignmen		Budget Unit		
Other Supporting of	documents			
a. Approved Annu	ual Procurement Plan (updated)			
b. Budget Utilizati	zation Report			
A. For amounts P2.	UNI and below	FEES TO	PROCESSING	PERSON
CLIENT STEPS	AGENCY ACTIONS	BE PAID	TIME	RESPONSIBLE
Request for budget	1.1 Prepare request for approval of budget realignment	None	30 minutes	Budget Officer/ DM-FAD
realignment	1.2 Review the budget realignment and forwards the same to the AGM-CSG	None	1 working day	DM/AGM-CSG
	1.3 Approve budget realignment	None	1 working day	GM
Receive copy of approved Budget Re-alignment	2.1 Transmit copy of approved budget realignment to concerned unit	None	5 minutes	Budget Officer
	TOTAL	0	2 working days, 35 minutes	



Office or Division:	Budget Unit			
Classification:	Complex			
Type of	Government to Government			
Transaction:				
Who may avail:	NDC workgroups			
CHECKLIST	OF REQUIREMENTS WHERE TO SECURE			
b. Budget Uti	ing documents ocurement Plan (updated) lization Report	Budget Unit		
B. For amounts P2.0M and below				
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE
Request for budget	1.1 Prepare request for budget realignment	None	1 working day	Budget Officer/ DM-FAD
realignment	1.2 Review the budget realignment and forwards the same to the AGM-CSG/GM	None	2 working days	DM/AGM-CSG/GM
	1.3 Seek the approval of the Board of Directors (BOD) on the proposed realignment	None	2 working days	DM/AGM-CSG/GM
	1.4 Approve budget realignment	None	1 working day	BOD
Receive copy of approved Budget Re-alignment	2.1 Transmit copy of approved budget realignment to concerned unit	None	5 minutes	Budget Officer
	TOTAL	0	6 working days, 5 minutes	



4. BUDGET UTILIZATION REPORT

Budget Unit is responsible to prepare a periodic report showing the approved budget, actual expenditures and current balance.

Office or Division:	Budget Unit			
Classification:	Complex			
Type of Transaction:	Government to Government			
Who may avail:	NDC Management, DBM, Board or	f Directors, G	GCG and other super	vising and
	regulatory agencies			
CHECKLIST C	F REQUIREMENTS		WHERE TO SECU	JRE
Any of the following document. 1. Disbursement		Accounting	Unit	
Journal Vouch				
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE
Request Budget Utilization Report (BUR)	1.1 Record the disbursements to budget ledger for budget monitoring	None	5 minutes	Budget Officer
	1.2 Generate BUR from budget ledger per work group	None	3 working days	Budget Officer
	1.3 Review/analyze BUR per workgroup	None	2 working days	Budget Officer
	1.4 Forward the BUR to the DM-FAD for review and endorse to AGM-CSG for approval	None	5 working days	Budget Officer DM-FAD AGM-CSG
2. Receive BUR	2.1 Transmit copy of approved BUR to concerned unit	None	5 minutes	Budget Officer
	TOTAL	0	10 working days, 10 minutes	



Corporate Support Group Finance and Administrative Department Administrative Unit



1. REQUEST FOR REPAIR AND MAINTENANCE OF THE NDC BUILDING

NDC, through the Administrative Unit, implements the maintenance program for the NDC Building and repair works as required.

	T A 1				
Office or Division:	Administrative Unit				
Classification:	Highly Technical				
Type of	Government to Citiz	en/Governm	ent to Business		
Transaction:					
Who may avail:	All concerned end-user				
CHECKLIST OF R			WHERE TO SI	ECURE	
Service Maintenance copy)	Report (1 original	Admin. Unit/S	Service Provider		
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE	
The concerned end- user reports the repair/maintenance work needed to be undertaken	1.1 For maintenance works, refer to the preventive maintenance program.	None	10 minutes	ASO IV	
undertaken	1.2 For repair works, inspect the work needed and prepare a report on the findings	None	1 hour	ASO IV	
	1.3 Look for suppliers/service providers and request for quotation of the maintenance/repair work to be done	None	1 working day	ASO IV, ASO VI	
	1.4 Wait for the quotation from suppliers/service providers	None	7 working days	ASO IV, ASO VI	



	6. Prepare Materials Requisition and approval by the authority	None	2 working days	ASO IV, ASO VI, DM/AGM/GM
	7. Transmit approved Materials Requisition to BAC	None	10 minutes	Bids and Awards Committee, Admin. Unit
	8. Prepare Job Order, Purchase Order, Contract and approval by the authority	None	2 working days	ASO VI, DM/AGM/GM
Provide access for maintenance works	Conduct repair / maintenance works	None	5 working days	ASO III/ASO VI
	2. Prepare Inspection Report and/Certificate of Completion and approval by the authority	None	1 working day	ASO VI
	TOTAL	0	18 working days, 1 hour and 20 minutes	



2. REQUEST FOR ISSUANCE OF OFFICE SUPPLIES

Maintenance of common-use supplies is part of the Admin. Unit's support functions to other various workgroups.

Office on Divisions	Administrative Unit					
Office or Division:						
Classification:	Complex					
Type of	Government to Government					
Transaction:						
Who may avail:	All employees					
CHECKLIST OF REQUIREMENTS		WHERE TO SECURE				
Duly filled-out and approved		Admin. Unit/End-user				
Requisition and Issuance Slip (1						
original copy)						
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE		
Submit a Requisition and Issuance Slip (the	supply is on-stock	None	15 minutes	ASO IV, ASO VI		
Requisition portion should be duly filled-out and approved)	1.2 If requested supply	None	15 minutes	ASO IV, ASO VI		
	1.3 Fill-out the Issuance portion of the RIS and forward to Department Manager for approval		15 minutes	Enduser, ASO IV, ASO VI, DM III-Finance and Administration Dept.		
	1.4 If requested supply is out-of-stock, prepare Materials Requisition for procurement and submit it to BAC Secretariat for processing	None	5 working days	Enduser, ASO IV, ASO VI		
2. Receive requested unit/ item/service	2.1 Transmit item / service requested	None	15 minutes	ASO IV		
	TOTAL	0	5 working days, 1 hour			



3. REQUEST FOR USE OF MOTOR VEHICLES

The Administrative Unit provides the motor vehicles for NDC employees in their conduct of official business.

Office or Division:	Administrative Unit				
Classification:	Simple				
Type of	Government to Government				
Transaction:					
Who may avail:	All employees		WILEDE TO CE	CUDE	
CHECKLIST OF RE	WHERE TO SECURE				
Vehicle Request Form (2 original copy)		Admin. Unit/End-user			
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE	
	1.1 Check the availability of motor vehicle and driver	None	15 minutes	ASO VI	
	1.2 Assign the available motor vehicle and driver accordingly.	None	5 minutes	ASO VI	
	1.3 Approve/sign the motor vehicle request	None	1 hour	FAD Department Head	
	1.4 Inform the employee of the approved Request	None	5 minutes	ASO VI	
	TOTAL	0	1 hour, 25 minutes		



4. REQUEST FOR MESSENGERIAL ERRANDS

The Administrative Unit handles the delivery and pick-up of official documents/items of NDC.

Di Li	A dustinistrative Unit			
Office or Division:	Administrative Unit			
Classification:	Simple			
Type of	Government to Government			
Transaction:				
Who may avail:	All employees			
CHECKLIST OF R			WHERE TO SE	CURE
Messengerial Re- original copy)	quest Form (1	Admin. Unit	/Enduser	
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE
Submit a duly accomplished Messengerial Information Slip	1.1 Assign the errand to the concerned messenger based on area of delivery	None	15 minutes	ASO VI
	1.2 Sign the request Trip Ticket submitted by the concerned messenger	None	10 minutes	ASO IV
Receive items if applicable	2.1 Transmit requested item to the end-user, if applicable		15 minutes	ASO VI
	TOTAL	0	40 minutes	



5. REQUEST FOR PETTY CASH

The Administrative Services Officer VI also functions as the petty cash custodian for the Finance and Admin. Department.

Office or Division:	Administrative Unit			
Classification:	Simple			
Type of	Government to Government	ernment		
Transaction:				
Who may avail:	All employees			
CHECKLIST OF R	EQUIREMENTS		WHERE TO SE	CURE
1. Petty Cash Form ((1 original copy)	Admin. Unit	/End-user	
by COA (Petty Cash	 Supporting Documents – as prescribed by COA (Petty Cash Voucher Form duly signed by the Department/Group Head) 			
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE
Submit a duly accomplished and approved Petty Cash Voucher with Supporting documents	1.1 Receive request for petty cash 1.2 If request is for reimbursement, check if pertinent documents are attached		15 minutes	ASO VI
2. Receive Petty Cash	2.1 Issue petty cash to the employee	None	15 minutes	ASO IV
	2.2 Follow-up liquidation of petty cash from concerned employee	None	15 minutes	ASO VI
	TOTAL	0	45 minutes	



6. REQUEST FOR PAYMENT

The Administrative Unit processes the payment for completed services and delivered goods.

Office or Division:	Administrative Unit			
Classification:	Simple			
Type of	Government to Citizer	n		
Transaction:	All			
Who may avail:	All employees		WHERE TO SE	CURE
CHECKLIST OF F		Admin. Unit		00112
Request for Pa		Admin. Onlo	Elia-asei	
2. Supporting docu				
prescribed by COA	nex A documentary			
requirements	lex A documentary			
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE
invoice/statement of account with	1.1 Initial Inspection and Prepare Receiving Report and Waste Material, as applicable	None	15 minutes	ASO VI
Godinents	1.2 Together with a representative from the Finance Unit, inspect/s the delivered goods/complete d services	None	30 minutes	ASO III/ASO VI /Finance Departmen representative
	1.3 Prepare request for payment together with all relevant attachments and have it approved by authority		2 working days	ASO III, ASO VI, DM/AGM/GM
	1.4 Transmit approved Request for Payment to Accounting Unit	None	15 minutes	ASO VI
	TOTAL	None	2 working days, 1 hour	



7. PROCUREMENT OF GOODS AND SERVICES

In compliance to RA9184 entitled "An Act Providing for the Modernization, Standardization and Regulation of the Procurement Activities of the Government and for other Purposes," otherwise known as the Government Procurement Reform Act.

Office or	Administrative Unit	Administrative Unit		
Division: Classification:	Highly Technical			
		nont.		
Type of	Government to Government	nent		
Transaction:	All NDC Workgroups an	d Subsidia	ries	
Who may avail:	F REQUIREMENTS	a Gabolalai	WHERE TO SEC	CURE
		Procuring		
 Material Requis Terms of Reference 		Procuring		
3. Draft Contract –		Procuring		
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE	PROCESSING TIME	PERSON RESPONSIBLE
		PAID		
A. Processing of Request (Public Bidding)				
Submit Materials Requisition (MR) Form	1.1 Receive Materials Requisition (MR) Form	None	3 minutes	BAC Secretariat
	1.2 Procuring process including pre-bid conference, opening of bid, detailed bid evaluation and post qualification	None	 Min of 26 cd's max of 136 cd's (Goods and Services) Min of 26 cd's max of 156 cd's (Infrastructure) Min of 36 cd's max of 180 cd's (Consulting Services) 	BAC, BAC Secretariat, TWG
	1.3 Prepare BAC Resolution for Award and Notice of Award	None	7 working days	BAC, BAC Secretariat
	1.4 Prepare Contracts and Notice to Proceed	None	7 working days	Requisitioner, Legal Group, Admin. Group
	Total	0	180Working days	



				Enabling the future	
B. Processing of R	B. Processing of Request (Alternative Mode)				
Submit Materials Requisition (MR) Form including ToR and justification, if	1.1 Process the request	None	1 working day	BAC Secretariat	
necessary	1.2 Prepare and route the BAC Resolution and Request for Quotation /Proposal	None	5 working days	BAC Secretariat	
	1.3Send invitation to suppliers / Post Request for Quotation to Philgeps website for 50k above	None	7 working days	Admin Unit	
	1.4 Evaluate Quotation /Proposal	None	5 working days	Admin Unit	
	1.5 Prepare and route the BAC Resolution and Notice of Award	None	5 working days	BAC Secretariat	
	1.6 Prepare Contracts, Job Order (JO), Purchase Order (PO)	None	5 working days	Requisitioner, Legal Group, Admin. Group	
	1.7. Accept Delivery	None	5 working days	Admin. Group, Finance Group, COA	
	1.8. Prepare request for payment	None	7 working days	Requisitioner	



0 None	40 working days 1 working day 5 working days	BAC Secretariat BAC Secretariat
None	5 working days	BAC Secretariat
None	5 working days	Requisitioner, Legal Group, Admin. Group
None	5 working days	Admin. Group, Finance Group, COA
None	7 working days	Requisitioner
0	23 working days	
None	1 working day	BAC Secretariat
one	5 working days	BAC Secretariat
one	7 working days	BAC Secretariat
one	5 working days	BAC Secretariat
	None None	None 5 working days None 7 working days O 23 working days None 1 working day one 5 working days one 7 working days

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4.5 Posting of Awards to Philgeps	None	1 working Day	BAC Secretariat
4.6 Prepare Notice to proceed and Contract for Consultancy	None	5 working days	Requisitioner, Legal Group,
Total	0	24 working days	



Corporate Support Group Finance and Administrative Department Human Resources Unit



1. REQUEST FOR CONTRACT OF SERVICE WORKERS (AGENCY-HIRED)

Office or Division:	Human Resources Ur	nit		
Classification:	Highly Technical			
Type of Transaction:	Government to Gover			
Who may avail:	Existing NDC Employ	ees		
CHECKLIST OF RI	EQUIREMENTS		WHERE TO SI	ECURE
Personnel Requise copy) Terms of Referen		HR Unit		
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE
1. Submit Personnel Requisition Form	1.1 Record to incoming logbook the request and validate the completeness of request		30 mins	HRMO III
	1.2 Draft initial Terms of Reference and/or Job Description of the positions to be filled-up and forward the initial draft to the enduser for review		3 working days	HRMO V/HRMO III
2. Submit comments / recommendations on the draft TOR and/or Job Description	accept the comments		30 minutes	HRMO III / HRMO V
	2.2 Prepare the final Terms of Reference with annual costs and Material Requisition	None	5 working days	HRMO III
	2.3 Forward the TOR, MR and PR Form to the signatories for approval	None	10 minutes	HRMO III
	2.4 Sign and approve the Terms of Reference, Material Requisition and Annual Cost	None	3 working days	DM/AGM/GM
	2.5 Transmit to BAC the approved TOR with ABC and MR	None	20 minutes	HRMO III
	2.6 Receive endorsement and interview applicant	None	1 hour	Requesting Party/End- user



2.7 Transi acceptance letter t		1 working day	HRMO III
TOTAL	0	12 working days, 2 hours, 30 minutes	



2. REQUEST FOR PERSONNEL DOCUMENTS

One of the functions of HR is to issue documents requested by employees of NDC such as Service Record, Certificate of Employment, Certificate of No Pending Case, Leave Credits Balances, Philhealth Forms, Certified true copies of Appointment, SALN, IPCR and other Personnel Documents.

Office or Division:	Human Resources Unit			
Classification:	Simple			
Type of Transaction:	Government to Government			
Who may avail:	Existing NDC Employee	S	WILEDE TO O	FOURE
CHECKLIST OF F		WHERE TO SECURE		
1. HR Requisition Fo	orm (1 original copy)	HR Unit		7770011
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE
Requisition Form and	1.1 Receive and record / log in the incoming logbook of HR the request indicating date and time of request		10 mins	HRMO III
	1.2 Review the request including details of the requesting party and its attachment if any		45 mins	HRMO III
	1.3 Retrieve documents / 201 files and prepare requested document/s	None	1 hour	HRMO III
	1.4 Review and sign the documents	None	1 hour	HRMO V Department Manager III, General Manager
	1.5 Record to outgoing logbook of HR the requested documents and transmit to the requesting party the documents		10 mins	HRMO III
2. Receive the requested documents	2.1 Secure valid Identification Card of the requesting party of the documents / representative and authorization letter (it claimant is not the requesting party)		5 mins.	HRMO III



2.2 The requesting party received the requested documents and signed received on the logbook		5 mins	HRMO III
TOTAL	0	3 Hours and 15 minutes	

3. REQUEST FOR MONETIZATION OF LEAVE

Office or Division:	Human Resources Un	it		
Classification:	Complex			
Type of Transaction:	Government to Govern	nment		
Who may avail:	Existing NDC Employe			
CHECKLIST OF RE		500	WHERE TO SE	CURE
1. Application for mon- copy)	etization (1 original	HR Unit		
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE
Secure, fill-out and submit application for monetization to HR Unit	1.1 Receive and record / log in the incoming logbook of HR the request	None	5 mins	HRMO III
	1.2 Update the leave balances of the requesting NDC employee	None	15 mins	HRMO III
	1.3 Compute and review the application for monetization vis-à- vis the current leave credits balances	None	10 mins	HRMO III
	1.4 Update the leave ledger of the employee	None	5 mins	HRMO III
	1.5 Review, sign and approve the application	None	30 mins per signatory	HRMO V Department Manager III, General Manager
	1.6 Prepare request for payment with complete supporting documents		5 mins	HRMO III
	1.7 Approve Request for Payment	None	5 mins	FAD Manager



1.8 Record to outgoing logbook of HR the application for monetization with approved Request for Payment and forward to Accounting Unit	None	10 mins	HRMO III
TOTAL	0	1 Hour and 25 minutes	

4. REQUEST FOR ATTENDANCE TO TRAINING/SEMINAR/ORIENTATION/WORKSHOP (External Training)

Office or Division:	Human Resources Ur	nit		
Classification:	Complex			
Type of Transaction:	Government to Gover	nment		
Who may avail:	Existing NDC Employ			
CHECKLIST OF REQ		WHERE TO SECURE		
		HR Unit		
External Training No	mination Form (1	HK OIIIL		
original copy) 2. Application Rating SI copy)	neet Form (1 original			
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE
	1.1 Coordinate schedule / calendar of training to employees	None	3 working days	HRMO V/ HRMO III
	1.2 Accomplish External Training Nomination and Application and Rating Sheet Form	None	30 minutes	HRMO III
	1.3 Route Nomination Form to Immediate Supervisor and Personnel Development Committee	None	1 working day	HRMO III
	1.4 Sign and approve External Nomination Form/Request based on set of criteria	N .	1 working day	Immediate Supervisor and Personnel Development Committee
	1.5 Prepare Office Order and forward to	None	1 hour	HRMO III



			Enabling the future
the FAD Manager and General Manager for approval			
1.6 Approve Office Order	None	30 minutes	FAD/General Manager
1.7 Coordinate with the Service Provider/Training Institution for the confirmation of attendance	None	1 working day	HRMO V/ HRMO III
1.8 Prepare Request for Payment with complete supporting documents	None	30 minutes	HRMO III
2.1 Receive and file to 201 folder	None	30 mins	HRMO III
2.2 Conduct Impact Assessment (Training Effectiveness Form)	None	30 mins	Immediate Supervisor
TOTAL	0	7 working days	



5. ATTENDANCE TO IN-HOUSE TRAINING

Office or Division:	Human Resources Unit			
Classification:	Highly Technical			
Type of Transaction:	Government to Govern	ment		
Who may avail:	Existing NDC Employe	es		
CHECKLIST OF REQU	JIREMENTS		WHERE TO S	ECURE
Terms of Reference		HR Unit		
Material Requisition (MF)	R) Form			
3. Proposal and Training D	Pesign			
 Training Calendar/Program 	ram			
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE
Training Provider submits proposal, PDS and other required documents	Reference, Material Requisition Form, Training Design and Proposal based on the approved Training Program	None	3 working days	HRMO V
	1.2 Review, sign and approve the Terms of Reference, MR, Training Design and Proposal based on the approved Training Program		3 working days	FAD Manager General Manager
	1.3 Coordinate schedule of activity with employees and Management	None	2 working days	HRMO V/ HRMO III
	1.4 Submit to BAC the Terms of Reference and Materials Requisition for Procurement Procedures		1 working day	HRMO III
	1.5 Procurement process ⁴	100 100 100 100 100 100 100 100 100 100	8 working days	BAC
	1.6 Prepare Office Order		1 hour	HRMO III
	1.7 Approve Office Order	None	30 mins	FAD/General Manager



	1.8 Coordinate with the Service Provider / Training Institution for the confirmation of the activity	None	1 working day	HRMO V/ HRMO III
requirements (training	2.1 Receive and file to 201 file and L&D Records	None	30 minutes	HRMO III
	2.2 Prepare Request for Payment with complete supporting documents		30 minutes	HRMO III
	2.3 Conduct Impact Assessment (Training Effectiveness Form)	None	30 minutes	DM/AGM/GM
	TOTAL	0	20 working days	



Corporate Support Group Legal Department



1. REQUEST FOR DRAFTING OR REVIEW OF LEGAL DOCUMENTS (i.e. CONTRACTS and/or AGREEMENTS)

One of the services being rendered by the Legal Department is to draft and/or review legal documents, such as but not limited to contract/s and/or agreement/s

Office or Division:	Legal Department			
Classification:	Highly Technical			
Type of Transaction:	Government to Government			
Who may avail:	NDC Officers and En	nployees		
CHECKLIST O	F REQUIREMENTS		WHERE TO	SECURE
Memorandum or Letter request from the requesting workgroup Supporting documents such as: BAC related documents Land titles		Concerned Unit/Workgroup BAC Secretariat Treasury		
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSI BLE
1. Submit memo/letter request	1.1Receipt of the memo/letter request	None	5 minutes	Secretary of the Legal Department
	1.2Logs the request and transmits it to the Department Head	None	5 minutes	Secretary of the Legal Department
	1.3Initial assessment and assignment to Handling Lawyer	None	2 hours	Department Head
	1.4Records and transmit the memo/letter request with notation of the Department Head to the Handling Lawyer	None	10 minutes	Secretary of the Legal Department
	1.5 Initial review and assessment of the supporting Documents, if complete proceed to Step 2.2	None	1 hour	Handling Lawyer
Consultation with Handling Lawyer	2.1 Schedule the meeting and receive documents	None	5 minutes	Secretary of the Legal Department
	2.2Research, study applicable laws, rules and regulations and latest issuance relative to the subject matter of the request	None	5 working days	Handling Lawyer



			Enabling the future
2.3Transmit to the Legal Secretary the draft legal document (i.e. contract or agreement)	None	5 minutes	Handling Lawyer
2.4Log the transmittal and give the draft legal document (i.e. contract or agreement) to the Department Head	None	5 minutes	Secretary of the Legal Department
2.5Review the draft made by the Handling Lawyer, if satisfied, release the draft legal document to the requesting workgroup	None	3 working days	Department Head
2.6If there are still comments from the Department Head, will return the draft legal document to the Handling Lawyer	None	10 minutes	Department Head
2.7Log the transmittal and return the draft legal document with note of the Department Head	None	10 minutes	Secretary of the Legal Department
2.8Make the necessary corrections or incorporate the comments of the Department Head and/or do another research	None	1 working day	Handling Lawyer
2.9Log the transmittal and give the draft legal document (i.e. contract or agreement) to the Department Head	None	5 minutes	Secretary of the Legal Department
2.10 Approval of the draft made by the Handling Lawyer and release the draft legal document to the requesting workgroup	None	1 working day	Department Head / Secretary of the Legal Department
2.11 Transmit to the Office of the Government	None	1 working day	Department Manager / Secretary / Messenger



Corporate Counsel for their mandatory review 2.12 Review by the OGCC 2.13 Log the formal	None None	20 working days 5 minutes	Handling Lawyer of the OGCC Secretary of the
response of the OGCC	140110	o minutos	Legal Department
2.14 Forward the response/opinion of the OGCC to the Handling Lawyer	None	10 minutes	Department Manager / Secretary of the Legal Department
2.15 Incorporate the comments/opinions of the OGCC and submit it to the Department Manager	None	1 working day	Handling Lawyer
2.16 Release the final document to the requesting workgroup	None	1 working day	Department Manager / Secretary of the Legal Department
TOTAL	None	33 working days, 4 hours and 20 minutes	

2. RENDERING OF LEGAL OPINION

The Legal Department likewise issues legal opinion on matters raised by the different workgroups

Office or Division:	Legal Department				
Classification:	Highly Technical	0 /			
Type of	Government to Government				
Transaction:					
Who may avail:	NDC Officers and Er	nployees			
CHECKLIST C	F REQUIREMENTS		WHERE TO	O SECURE	
requesting workgr		Conce	erned Unit/Workgr	oup	
agencies	, , , , , , , , , , , , , , , , , , , ,	Conce	erned Unit/Workgr	oup	
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE	
Submit memo/letter request	1.1 Receipt of the memo/letter request	None	5 minutes	Secretary of the	
	1.2 Logs the request and transmits it to the Department Head	None	5 Minutes	Legal Department	
	1.3 Initial assessment and subsequently	None	2 hours	Department Head	



			Enabling the future
assign to Handling Lawyer		_	
1.4 Records and transmit the memo/letter request with notation of the Department Head to the Handling Lawyer	None	10 minutes	Secretary of the Legal Department
1.5 Initial review and assessment of the supporting Documents, if there are some concerns, work with the concerned account officer of the requesting workgroup	None	1 hour	Handling Lawyer
1.6 Research, study applicable laws, rules and regulations and latest issuance relative to the subject matter of the request	None	5 working days	Handling Lawyer
1.7 Transmit to the Legal Secretary the draft legal opinion	None	5 minutes	Handling Lawyer
1.8 Log the transmittal and give the draft opinion to the Department Head	None	5 minutes	Secretary of the Legal Department
1.9 Review the draft made by the Handling Lawyer, if satisfied, release the draft opinion to the requesting workgroup	None	3 working days	Department Head
1.10 If there are still comments from the Department Head, will return the draft legal document to the Handling Lawyer	None	10 minutes	Department Head
1.11 Log the transmittal and return the draft legal document with note of the Department Head	None	10 minutes	Secretary of the Legal Department
1.12 Make the necessary corrections or	None	1 working day	Handling Lawyer



			Enabling the future
incorporate the comments of the Department Head and/or do another research			
1.13 Log the transmittal and give the draft legal opinion to the Department Head	None	5 minutes	Secretary of the Legal Department
1.14 Approval of the draft made by the Handling Lawyer and release the draft legal document to the requesting workgroup	None	1 working day	Department Head / Secretary of the Legal Department
TOTAL	None	10 days & 4 Hours	

3. REQUEST FOR ASSISTANCE ON CONTRACT NEGOTIATIONS

The Legal Department acts on the request of the different workgroups during contract negotiation

	15			
Office or Division:	Legal Department			
Classification:	Complex Lts Private Entity/ice			
Type of Transaction:	Government to Government or Government to Private Entity/ies			
Who may avail:	NDC Officers and En	nployees		OF OUR
CHECKLIST O	F REQUIREMENTS		WHERE TO	SECURE
Any of the followir 1. Memo/Letter requ 2. Copy of Agreeme	est	Conce	erned Unit erned Unit	
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE
Submit memo/letter request	1.1 Receipt, recording and transmission to Department Head of the request	None	10 minutes	Secretary of the Legal Department
	1.2 Department Head assigns to Lawyer to assist in the contract negotiations	None	30 minutes	Department Head
	1.3 Review and discussion by the Department Head and assigned Lawyer of the appropriate strategy in the contract negotiations	None	1 working day	Department Head and Handling Lawyer
	1.4 Notice to requesting workgroup of assigned Lawyer	None	30 minutes	Department Head



1.5 Discussion feedback after e		None	1 working day	Handling Lawyer
negotiation mee	ting	None	3 days, 10 minutes	



Finance and Administrative Department Treasury Unit



1. INVESTMENT IN MONEY MARKET PLACEMENTS

Investible funds shall be placed in medium-term and long-term government securities, special short-term government securities and/or fixed term deposits with the Bureau of the Treasury via Authorized Government Depository Banks.

		11.26			
Office or	Finance and Administrative/Treasury Unit				
Division:					
Classification:	Simple				
Type of	Government to Government				
Transaction:		D (A (
Who may avail:	Authorized Government Depository	Banks (AC	WHERE TO SE	CLIDE	
	IST OF REQUIREMENTS	A th			
Bank Quotation	ns (1 original copy)		d Government De	pository bank	
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE	
1. Submit	1.1 Prepare Trade Sheet and Letter				
	of Instructions (LOI)				
investible funds.	1.1.1 Evaluate quotations and determines the offer with the highest yield of interest and minimum risk	None	30 minutes	Cashier III	
	exposure and make recommendation for approval by the Department Manager				
	1.1.2 Review and approve the recommendation and submit to the authorized signatory for final approval		30 minutes	Department Manager III Finance and Administration	
	1.1.3 Review and approve the Letter of Instructions		30 minutes	Authorized signatories	
	1.1.4 Forward the approved LOI to the AGDB		15 minutes	Cashier III	
2. Review the details of the LOI, process the	2.1 Update the Summary of Placements and forward to Treasury Officer		20 minutes	Cashier III	
money market	2.2 Update the Cash Balance Report for information of the		10 minutes	TOO VI	
	TOTAL	0	2 hours, 15 minutes		



EXTERNAL SERVICES



Operations Group Special Projects



1. Processing of Proposal For Equity Investment or Project Financing

The Special Projects Group is tasked to oversee the implementation of strategic ventures/special projects of the government where NDC is tapped to provide either financing or investment support. Project proponents submit the necessary documentary requirements and SPG evaluates whether the proposal is viable and in line with NDC's investment criteria under the NDC Revised Investment Guidelines 2019.

Office or Division:	Special Projects Group					
Classification:	Highly Technical					
Type of	G2B - Government to Business;	G2B – Government to Business;				
Transaction:	G2G - Government to Governme	nt				
Who may avail:	government organizations, Provin	Local or foreign private companies, non- government organizations, Provincial/Local Government Units, Government Agencies or other Public Institutions				
CHECKLIST O	F REQUIREMENTS	WHERE TO SECURE				
1. Letter of Intent	t (LOI) (1 original)	Proponent				
Project Inform following:	nation (1 original) that includes the	Proponent				
technology, aspect, impaid aspect, impaid aspect, impaid aspect, impaid aspect, impaid aspect aspects of location and aspect aspects of location and aspects of location and aspects of location and aspects of location aspects o						



		Enabling the future
(1 certified true 2.9.3 NEDA Board (1 certified true 2.9.4 Certification inclusion in Investment Pre 2.9.5 Comprehensi Program (CIII 2.9.6 Information of ✓ Source of rep ✓ Proposed terr ✓ Security of the	Government (); endation of the Project le copy) Approval of the Project lue copy) from NEDA of project's the Medium-Term Public rogram (MTPIP)/ ve and Integrated Investment (P) (1 certified true copy) in the following: ayment of the loan; ms of loan; le loan; ation of the proceeds of the	
Project Proposal (a Study/ Feasibility Storiginal)	ttached with Pre-Feasibility tudy or Business Plan) (1	Proponent Note: Standard format of Project Proposal can be obtained from the Special Projects Group



				Enabling the future
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE
1. Submits Letter of Intent (LOI) and Project Information (Requirement Items 1 & 2)	1.1. Receives LOI and Project Information documents and forward the same to the AGM for Special Projects Group 1.2. Initially evaluates documents and assigns to an account officer (AO) for Special Projects Group	None	30 minutes 1 working day	Secretary Special Projects Group Assistant General Manager (AGM) Special Projects Group
	1.3. Validates proposal, conduct exploratory meetings with the proponent, conduct ocular inspections	None	6 working days	Account Officer Special Projects Group AGM Special Projects Group
	1.4. Assesses the initial evaluation conducted and determines whether to proceed to further evaluation	None	1 working day	Account Officer Special Projects Group AGM Special Projects Group MANCOM
	1.5. Informs proponent on the result of Mancom's action. If proposal is approved, proceed for further evaluation	None	1 working day	Account Officer Special Projects Group AGM Special Projects Group
2. Submits Project Proposal	2.1. Receives documents and forward the same to the AGM for Special Projects Group	None	30 minutes	Secretary Special Projects Group
	2.2. Initially evaluates documents and forward the same to the assigned AO	None	1 working ay	AGM Special Projects Group



					Enabling the future
	2.3. Conducts review and diligence	due	None	7 working days	Account Officer Special Projects Group AGM Special Projects Group External Consultant
	2.4. Provides proponent results of the revand due diligence		None	1 working day	Account Officer Special Projects Group AGM Special Projects Group
		to the the for	None	1 working day	Account Officer Special Projects Group AGM Special Projects Group Management Committee (NDC): General Manager Assistant General Managers Department Heads
тс	DTAL		None	19 working days, 1 hour	



Asset Management Group



1. LEASE OF NDC ASSETS

The Asset Management Group (AMG) oversees the lease of the NDC assets in accordance with its approved lease guidelines and procedures.

Office or Division:	Asset Management Group					
Classification:	Highly Technical					
Type of Transaction:	G2C, G2B and G2G					
Who may avail:	Any interested party – inc	dividual, gove	ernment or privat	te entity		
CHÉCKLIST OF REQ	UIREMENTS		WHERE TO SI	ECURE		
Letter of Intent to Leas		Prospective I	Lessee			
2. Duly filled-out Lease A	Application Form (1 copy)	NDC				
3. Business Registration	Certificate (1 copy)	SEC / DTI / 0	CDA			
4. Latest ITR / Bank Cer	tification (1 copy)	BIR / Servicion	ng Bank			
5. List of product or serv	ices offered (1 copy)	Prospective Lessee				
Proposed building/fac constructed/set-up o	ility to be n the property (1 copy)	Prospective Lessee				
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE		
Submit letter of intent to lease and documents	1.1 Receive the document/s	None	5 minutes	Secretary of AMG Assets Management Group		
dosamonio	1.2 Review of lease proposal and documents	None	2 working days	AGM / AO Assets Management Group		
	1.3 Approval by the Management Committee and/or NDC Board, of the applicable of the basic terms and conditions of the lease	None	1 working day	AGM/AO Assets Management Group		



	1.4 Send Notice Award of Lease and basic terms and conditions, if approve		½ working day	
2. Conformity on the terms of the lease	2.1 Drafting/review of lease contract	None	1 working day	AGM/AO Assets Management Group
	2.2 Review of draft lease contract by Legal Department	None	2 working days	AGM/Handling Lawyer
3. Signing of Lease Contract	3.1.Signing of Contract of Lease and notarization, thereafter *	None	1 working day	GM or AGM, as applicable/LESSEE
Occupancy of Leased Property	4.1Turnover of leased property to the Lessee	None	½ working day	AGM/AO/ LESSEE
	TOTAL	None	8 working days, 5 minutes	

^{*}both parties are stationed within the same locality.



2 SALE OF NDC ASSETS THROUGH PUBLIC BIDDING

The AMG facilitates the disposal of the NDC assets through the conduct of public bidding, in accordance with COA guidelines (COA Circular No. 89-296)

Office or Division:	Asset Management Grou	ın					
Classification:	Highly Technical						
	<u> </u>						
Type of Transaction:	G2C and G2B						
Who may avail:	Interested buyer/bidder						
CHECKLIST OF REQ	UIREMENTS		WHERE TO	SECURE			
1. Bidding Guidelines (1	copy)	NDC					
2. Sealed Bid / Proposa (1 copy – Original, C		Prospective					
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSI NG TIME	PERSON RESPONSIBLE			
Secure bidding guidelines and conduct due diligence of the property	1.1 Issue bidding guidelines to the prospective bidder1.2 Publish/Distribute bidding guidelines	None	10 minutes 12 working days	AGM/AO Assets Management Group			
2. Proceed to Cashier for the payment of bidding guidelines	Accept payment for the bidding guidelines	P 500.00	10 minutes				
3. Inspect the property, subject of sale	3.1 Instruct the Guard-on- duty or authorized representative to allow prospective buyer to inspect the property	None	1 working day	AO / Secretariat Disposal Committee			
4. Attend Pre-bid conference	4.1 Conduct of pre- bid conference to interested bidders	None	4 Hours	AO / Disposal Committee / AMG			
5. Submit a sealed bid	5.1 Accept sealed bid	None	5 minutes	Disposal Committee			
6. Attend Bid Opening	6.1 Opening of bids	None	4 Hours	Disposal Committee			



	6.2 Secure Board approval for the issuance of Notice of Award (NOA) to the winning bidder	None	20 working days	Disposal Committee
7. Receipt of the Notice of Award.	7.1 Issuance of NOA to the winning bidder.	None	1 working day	GM/Disposal Committee
8. Tender Payment	8.1 Receipt of Payment	Amount Tendered	4 Hours	Cashier
9. Sign the Deed of Sale and Receipt of TCT	9.1 Signing of Deed of Sale and title turn- over	None	1 working day	GM/Winning Bidder
	TOTAL	500 PHP	35 working days, 12 Hours, 25 minutes	



Corporate Support Group Finance and Administrative Department Treasury Unit



1. PAYMENT OF ACCOUNTS

NDC through the Treasury Unit collects receivables/receives payment from clients.

Office or Division:	Finance and Administrative/Treasury Unit				
Classification:	Simple				
Type of	Government to Citizen, Government to Government, Government to				
Transaction:	Business				
Who may avail:	NDC Officers and Employ	ees, Lesse	es, Other Gover	nment Agencies,	
	Subsidiaries, Former NDC	employee	es, General Publ	C CLIDE	
	REQUIREMENTS	Devices	WHERE TO	SECURE	
1. Cash/Check Paymer	nt/Credit Advice	Payor	ag I Init		
2. Order of Payment	achia)	Accountir Accountir			
3. Billing/SOA (If Appli		Payor	ig Offic		
4. Withholding Tax Ce	Tillicate (II Applicable)	FEES			
		TO BE	PROCESSING	PERSON	
CLIENT STEPS	AGENCY ACTIONS	PAID	TIME	RESPONSIBLE	
				Cashier III	
1. Proceed to	1.1 Verify records	None	5	Treasury Unit	
Cashier	regarding the status of	None	minutes	ricasary omi	
	account:		1111111111111		
	account.				
	1.2 Coordinate with the	None	5 minutes	Cashier III	
	Accountant III regarding			Treasury Unit	
	the status of the account if				
	updated or				
	delinquent;				
	1.2 Issue an order of				
	payment to the cashier.	None	7 minutes	Accountant III	
	paymont to the eachion.			Accounting Unit	



. Pay the required amount	2.1 Accept payment: 2.1.1 If check payment, check the accuracy of check details.	None	5 minutes	Cashier III Treasury Unit
	2.1.2 If cash payment, determine any counterfeit and proceed with cash counting.	None	5 Minutes	Cashier III Treasury Unit
	2.1.3 If payment is thru credit advice, request a copy of the document to the government entity who made the payment and check the We-access for the credited amount.	None	10 Minutes	Cashier III Treasury Unit
Claim the Official Receipt	3.1 Issue the Official Receipt	None	5 minutes	Cashier III Treasury Unit
	TOTAL	0	42 minutes	



2. CHECK RELEASE

Process of release of all issued checks of NDC through the Treasury Unit.

Office or Division:	Finance and Administrative/Treasury Unit			
Classification:	Simple			
Type of	Government to Citizen, Government to Government, Government to			Sovernment to
Transaction:	Business			
Who may avail:	NDC Officers and Employe	es, Suppl	iers, Lessees, Oth	er Government
	Agencies, Subsidiaries, For	mer NDC	employees, Gen	eral Public
	FREQUIREMENTS	Davisa	WHERE TO S	BECURE
1. Official Receipt (if b		Payee	the second on Do	anactive Office of
Valid Identification		Payee	nent Issued or Re	spective Office of
3. Authorization Letter (1orignal)	(if via representative)	Payee		
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE
Submit to Treasury Unit complete set of requirements for authentication	1. Receive and verify the documents: If with authorization Letter- as to validity or issues a certified true copy if original authorization letter is on file and; Proof of Identity should be valid and with photo	None	5 minutes	Cashier III
2. Fill out the following recipient information of the Disbursement Voucher:	2.1 Receive the duly accomplished disbursement voucher	None	5 minutes	Cashier III



a. Signature b. Printed Name c. Official Receipt No. d. Date Issued				
Claim the check and issue Official Receipt	3.1 Verify the information on the Official Receipt and Release the Check 3.2 Transmit to	None	15 minutes	Cashier III
	Accounting Unit including Disbursement Voucher and other attachments.		25 Minutes	
	TOTAL	0	25 Minutes	



Finance and Administrative Department Human Resources Unit



1. RECRUITMENT, SELECTION AND PLACEMENT

NDC through HR Unit fills-up vacancies in compliance with CSC's ORAOHRA of 2017 revised July 1, 2018, and the NDC's approved Competency-Based Recruitment, Selection and Placement (CBRSP) System.

Office or Division:					
Classification:	Highly Technical				
Type of	G2C (Government to Citiz	zen)			
Transaction:	All amplicants				
Who may avail: All qualified applicants CHECKLIST OF REQUIREMENTS			WHERE TO S	ECURE	
		Applicant			
	lication letter (1original) nal Data Sheet with		orms from www.cs	c gov ph	
attached Work (1original)	Experience Sheet				
3. Copy of authenti Eligibility or PR of Admission (1	C License or IBP ID/Cert.	Court-Office	of the Bar Confid	PRC / IBP or Supreme ant, as applicable	
4. Certified true copy of Transc Diploma (1copy	by or authenticated ript of Records and	School/Colle	ege/University atte	ended	
5. Photocopy of ce seminars atten	rtificate of trainings and ded (1copy)	Applicant			
6. Certificate of Pe the last rating p (1copy)	Certificate of Performance Rating for the last rating period (if applicable)		Last/Previous Government Employer		
CLIENT STEPS	AGENCY ACTIONS	FEES TO BE PAID	PROCESSING TIME	PERSON RESPONSIBLE	
Submit letter of intent/applications with complete supporting documents to HR Unit	1.1 Review and acknowledge receipt of applications	None	30 minutes	HRMO III Human Resource Unit	
	1.2 Encode the data to Applicants' Database	None	30 minutes	HRMO III Human Resource Unit	
	1.3 Evaluate applicants' qualification against the qualification standards of the position		1 hour	HRMO III, HRMO V Human Resource Unit	
	1.4 Inform applicants thru email whether they meet minimum requirements and the date of their initial interview		30 mins	HRMO III Human Resource Unit	



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1.5 Conduct background / character check	None	1 hour	HRMO III Human Resource Unit
1.6 Conduct of preliminary interview of applicants	None	1 hour	HRMO V Human Resource Unit Hiring Office
1.7 Inform applicants thru email of the result of initial interview and schedule of examination (psychological, skills test, etc)	None	30 mins	HRMO III Human Resource Unit
1.8 Inform the applicants thru email of the result of examinations and schedule of HRMPSB's Competency-Based interview	None	30 mins	HRMO III Human Resource Unit
1.9 Conduct of HRMPSB Panel Interview and Deliberation	None	1 hour	HRMPSB
1.10 Prepare minutes of the HRMPSB deliberation	None	3 working days	HRMO III Human Resource Unit
1.11 Consolidate result of the HRMPSB Panel Interview and Deliberation	None	3 working days	HRMO III Human Resource Unit
1.12 Sign and approve the HRMPSB Report (Comparative Assessment Matrix and approval sheet)	None	3 working days	HRMPSB and Appointing Authority
1.13 Inform successful applicants thru writing/email to submit requirements for preparation of appointment papers	None	30 mins	HRMO III Human Resource Unit



	2.1 Review submitted documents	None	1 hour	HRMO V Human Resource Unit
employment requirements to HR Unit	2.2 Prepare appointment papers and other employment documents	None	1 working day	HRMO III Human Resource Unit
	2.3 Sign and approve appointment paper, oath of office and other employment documents	None	1 hour	HRMO V, HRMPSB and General Manager
	2.4 Issue the approved appointment to newly-appointed staff	None	30 mins	HRMO III Human Resource Unit
3 Receive approved appointment, Oath of Office, Position Description Form and other employment documents	3.1 Review the completeness of the appointment papers and employment documents	None	30 mins	HRMO III Human Resource Unit
	3.2 Distribute copies of the appointment papers and pertinent employment documents to CSC, COA, newly hired employees and Accounting	None	1 hour	HRMO III Human Resource Unit
	4.1 Orient newly-hired employee on NDC's vision, mission, mandate, organizational structure and policies	None	3 hours	HRMO V/ HRMO III Human Resource Unit
	4.2 Introduce the newly- hired employee to all workgroups	None	1 hour	HRMO III Human Resource Unit
	4.3 Prepare Report on Appointment and transmit to CSC-DBP Field Office the approved appointment with supporting documents.	None	3 hours	HRMO III
	TOTAL	0	14 working days	



2. REQUEST FOR PERSONNEL DOCUMENTS

One of the functions of HR is to issue documents requested by former employees of NDC such as Service Record, Certificate of Employment, Certificate of No Pending Case, Leave Credits Balances, Employment Clearance and other Personnel Documents.

Office or Division:	Human Resources Unit					
Classification:	Complex					
Type of Transaction:		Government to Client (former NDC Employees) Former employees of NDC (separated, resigned and retired)				
Who may avail:		NDC (separa	ted, resigned and	retired)		
	REQUIREMENTS		WHERE TO S			
The second second	n Form with Letter	HR Unit and	Requesting Party			
Request (1 ori						
		Requesting F	Party			
	ting party (1 original)					
Valid Identificat		Requesting F	Party			
	earty and/or his/her	is/ner				
representative	AGENCY	FEES TO	PROCESSING	PERSON RESPONSIBLE		
CLIENT STEPS	ACTIONS	BE PAID	TIME	TEROON REST SHOLDER		
1. Fill-out HR	1.1 Receive and	None	10 mins	HRMO III		
	record / log in the			Human Resource Unit		
together with the Letter	request form the					
	incoming logbook of					
HR Unit	HR the request indicating date and					
7	time of request.					
	1.2 Review the	None	30 mins	HRMO III		
	request including	140110	00 111110	Human Resource Unit		
	details of the					
	requesting party and					
	its attachment if any.					
	1.3 Retrieve	None	3 working days	HRMO III		
	documents / 201			Human Resource Unit		
	folders from Storage					
	Facility					
	1.4 Prepare requested	None	2 working days	HRMO III		
	documents.			Human Resource Unit		
	1.5 Review and sign	None	30 mins	HRMO V		
	the documents			Head of FAD General Manager		
				Human Resource Unit		



	1.6 Record to outgoing logbook of HR the requested documents and transmit to the requesting party the documents		10 mins	HRMO III Human Resource Unit
Receive the requested document	2.1 Secure valid Identification Card of the requesting party of the documents/representative and authorization letter (if claimant is not the requesting party)		5 mins.	HRMO III Human Resource Unit
	2.2 The requesting party received the requested documents and signed received on the logbook		5 mins	HRMO III Human Resource Unit
	TOTAL	0	5 working days, 1 hour and 30 minutes	



FEEDB	ACK AND COMPLAINTS MECHANISM				
How to send feedback	For feedback, fill out the client feedback form, address your concern to VELAYDA M. BUENAVENTURA / Secretariat, Committee on Anti-Red Tape (CART) and place it in the designated drop box or email NDC at info@ndc.gov.ph				
How feedbacks are processed	The Public Relations Officer / VELAYDA M. BUENAVENTURA / Secretariat, Committee on Anti-Red Tape (CART) compiles and records all feedbacks received from info@ndc.gov.ph and designated drop box and relay to concerned department or workgroup for proper action. Concerned Workgroup or Department is required to provide a reply within three (3) days upon receipt of a feedback if necessary.				
How to file a complaint	To file a complaint, fill out the complaint form addressed to ANTONILO DC. MAURICIO / General Manager and Chairperson of Committee on Anti-Red Tape (CART) and place it in the designated drop box or email NDC at info@ndc.gov.ph				
How complaints are processed	The Public Relations Officer / VELAYDA M. BUENAVENTURA / Secretariat, Committee on Anti-Red Tape (CART) compiles and records all complaints received from designated drop box and info@ndc.gov.ph and relay to concerned department or workgroup for proper action. Concerned Workgroup or Department is required to provide a reply within three (3) days upon receipt of a complaint.				
Contact Information of NDC CART Secretariat, CCB, PCC, ARTA	NDC CART: 8840-4838 loc. 268 or vmbuenaventura@ndc.gov.ph ARTA: Complaints@arta.gov.ph Telephone: 8478-5093 PCC: 8888 CCB: 0908-881-6565				



Office	Address	Contact Information
National Development Company	116 Tordesillas, Salcedo Village, Makati City, Philippines	8840-4838 to 47