NATIONAL DEVELOPMENT COMPANY STATEMENT OF CASH FLOWS - TENTATIVE SEPTEMBER 30, 2023

CASH FLOWS FROM OPERATING ACTIVITIES	SEPTEMBER 30, 2023
Dividends received	8,164,117
Collection of loans	106,223
Collection of interest	25,637,284
Collection of rentals	167,665,650
Collection of receivables	19,060,560
Miscellaneous collections	2,557,124
Payment to officers and employees	(26,027,034)
Payment for taxes and licenses	(46,811,970)
Payment to suppliers and service providers	(160,551,717)
Net cash provided from operating activities	(10,199,762)
CASH FLOWS FROM INVESTING ACTIVITIES	
Proceeds from disposal of assets	
Short-term investments	389,655
Net cash provided used in investing activities	6,276,510
Net easif provided used in investing activities	6,666,165
CASH FLOWS FROM FINANCING ACTIVITIES	
Payment of dividends	(89,152,600)
Net cash used in financing activities	(89,152,600)
EFFECT OF CHANGE IN EXCHANGE RATES ON	
CASH AND CASH EQUIVALENTS	625,256
NET INCREASE IN CASH AND CASH EQUIVALENTS	(92,060,941)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	255,664,554
CASH AND CASH EQUIVALENTS AS OF SEPTEMBER 30,	

Prepared by:

Certified Correct:

Denise J. Manalansan Acquintant V

Assistant General Manager -FMG

NATIONAL DEVELOPMENT COMPANY STATEMENT OF CHANGES IN EQUITY

For the Period Ended September 30, 2023

Balances, September 30, 2023	8,602,803,483	28,883,100	22,806,335	15,967,298,257	24,621,791,175
Unrealized gain on financial assets at FVOCI	0	0	0		
Other comprehensive income for the year				**************************************	
Dividends	0	0	0	(89,152,600)	(89,152,600
Net income as of September 30, 2023	0	0		134,828,984	134,828,984
Changes in Equity for August 31, 2023	8,602,803,483	28,883,100	22,806,335	15,921,621,873	24,576,114,791
Correction of prior years' errors	0	0		8,065,699,093	8,065,699,093
Balances, December 31, 2022	8,602,803,483	28,883,100	22,806,335	7,855,922,780	16,510,415,698
	Share Capital	Associates	Income	Retained Earnings	Total
		Increments of			
			Accumulated Other		
		Share in			

Prepared by:

Denise J Manalansan Accountant V Certified Correct:

Joyce Anne N. Alimon Assistant General Manager -FMG

NATIONAL DEVELOPMENT COMPANY STATEMENT OF COMPREHENSIVE INCOME

For the Period Ended September 30, 2023

INCOME	
Lease	159,846,088
Dividend	8,164,117
Interest	98,932,080
Management Fee	105,000
Gains	7,578,638
Other non-operating income	4,853,246
	279,479,170
EXPENSES	
Personnel services	34,344,049
Maintenance and other operating expenses	94,465,996
Financial Expenses	150,690
Non-cash expenses	7,011,801
	135,972,536
INCOME BEFORE INCOME TAX	143,506,634
INCOME TAX EXPENSE	
Current tax	8,677,650
Deferred tax	-
NET INCOME	134,828,984
Other comprehensive income	-
COMPREHENSIVE INCOME	134,828,984

Prepared by:

Denise J. Manalansan

Accountant V

Certified Correct:

Joyce Anne N. Alimon

Assistant General Manager -FMG

NATIONAL DEVELOPMENT COMPANY STATEMENT OF FINANCIAL POSITION

As of September 30, 2023

ASSETS	
Current Assets	
Cash and cash equivalents	163,603,613
Other investments	1,720,621,877
Receivables, net	116,189,785
Inventories	1,797,548
Other current assets	28,465,577
Total Current Assets	2,030,678,400
Non-Current Assets	
Financial assets	1,346,309,293
Investment in associates/affiliates	213,995,656
Investment in subsidiaries	402,315,130
Other investments	196,446,891
Receivables, net	187,797,744
Investment property	27,045,060,679
Property and equipment, net	143,916,271
Other non-current assets and deferred charges	25,114,771
Total Non-Current Assets	29,560,956,435
TOTAL ASSETS	31,591,634,836
LIABILITIES AND EQUITY	***************************************
Current Liabilities	
Financial Liabilities	623,142,685
Inter-agency payables	11,485,231
Trust liabilities	12,570,687
Deferred credits/unearned income	18,003,760
Provisions	317,864,614
Total Current Liabilities	983,066,977
Non-Current Liabilities	
Deferred tax liability	5,948,430,092
Trust liabilities	38,346,592
Total Non-Current Liabilities	5,986,776,684
Equity	24,621,791,175

Prepared by:

Denise Manalansan Accountant V Certified Correct:

Joyce Anne N. Alimon Assistant General Manager -FMG

NATIONAL DEVELOPMENT COMPANY TRIAL BALANCE September 30, 2023

ACCOUNT CODE	ACCOUNT TITLE	DEBIT	CREDIT
01-01-010	CASH-COLLECTING OFFICERS	2,364.60) *
01-01-020	PETTY CASH	135,000.00	
01-02-020	CASH IN BANK- LOCAL CURRENCY, CURRENT ACCOUNT	49,543,296.57	100 000
01-03-030	CASH IN BANK-FOREIGN CURRENCY , SAVINGS ACCOUNT	68,390.31	
01-05-020	TIME DEPOSITS- LOCAL CURRENCY	1,834,476,438.58	
			CONTRACTOR OF THE STATE OF THE
01-05-030	TIME DEPOSITS- FOREIGN CURRENCY	237,351,136.71	
02-06-010	INVESTMENT IN ASSOCIATES/AFFILIATES	790,827,691.75	
02-06-011	ALLOWANCE FOR IMPAIRMENT- INVESTMENT IN ASSOCIATES/AFFILIATES		586,007,691.75
02-08-010	AVAILABLE FOR SALE SECURITIES (AFS)	2,154,099,863.82	
02-08-011	ALLOWANCE FOR IMPAIRMENT- AVAILABLE FOR SALE SECURITIES		1,957,652,972.76
02-10-010	INVESTMENTS IN SUBSIDIARIES	1,672,147,168.09	
02-10-011A	ALLOWANCE FOR IMPAIRMENT- INVESTMENT IN SUBSIDIARIES		1,269,832,038.50
02-11-010	INVESTMENT IN TIME DEPOSIT-LOCAL CURRENCY	976,269,070.97	
02-13-010	FINANCIAL ASSET AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCO	132,689,085.00	
02-10-011B	ALLOWANCE FOR IMPAIRMENT- COST		
		9,175,655.74	-
02-99-990	OTHER INVESTMENTS	161,861,665.67	
02-99-991	ALLOWANCE FOR IMPAIRMENT- OTHER INVESTMENTS		161,861,665.67
03-01-010A	ACCOUNT RECEIVABLE -MANAGEMENT FEE	0.30	
03-01-010B	ACCOUNT RECEIVABLE - OTHER INCOME RECEIVABLE	232,429,809.48	
03-01-010C	ACCOUNT RECEIVABLE -OTHER NON INCOME	104,056,969.23	
03-01-011	ALLOWANCE FOR IMPAIRMENT - ACCOUNT RECEIVABLE	20 1,030,303123	206,313,425.11
03-01-050A	INTEREST RECEIVABLE -MMP	43,429,393.39	200,515,425.11
03-01-050B	INTEREST RECEIVABLE - LOAN / NOTES	36,597,866.42	
03-01-050C	INTEREST RECEIVABLE - LOAN / NOTES	30,337,000.42	
03-01-050C	ALLOWANCE FOR IMPAIRMENT- INTERESTS RECEIVABLE - CURRENT		20 100 012 05
03-010-051A			20,108,813.85
	ALLOWANCE FOR IMPAIRMENT- INTERESTS RECEIVABLE -LT		
03-01-070	LOANS RECEIVABLE- OTHER GOVERNMENT CORPORATIONS - CURRENT	13,500,000.00	
03-01-071 03-01-990	ALLOWANCE IMPAIRMENT- LOANS RECEIVABLE- OTHER GOVERNMENT COF LOANS RECEIVABLE-OTHERS- CURRENT	14,863.02	
03-01-991A	ALLOWANCE FOR IMPAIRMENT - LOANS RECEIVABLE OTHERS - CURRENT	14,603.02	129,219,510.01
03-01-991B	ALLOWANCE FOR IMPAIRMENT - LOANS RECEIVABLE OTHERS - LT		-
03-01-990A	LOANS RECEIVABLE OTHERS - HL CURRENT	635,105.35	
03-01-990B	LOANS RECEIVABLE OTHERS- CL CURRENT	36,584.82	
03-01-990C	LOAN RECEIVABLE OTHERS - HL LONG TERM	6,609,572.09	
03-01-990D	LOANS RECEIVABLE OTHERS - CL LONG TERM	1,115,003.98	
03-01-990E	LOANS RECEIVABLE- OTHERS - LONG TERM	-	
03-01-991B	ALLOWANCE FOR DOUBTFUL LONG TERM RECEIVABLES	4 404 500 004 00	1,020,331,438.78
03-01-070A 03-01-071	LOANS RECEIVABLE- OTHER GOVERNMENT CORPORATIONS - LONG TERM ALLOWANCE IMPAIRMENT- LOANS RECEIVABLE- OTHER GOVERNMENT COI	1,101,588,321.32	1 044 027 020 22
03-01-071	OPERATING LEASE RECEIVABLE	71,924,506.06	1,044,927,920.32
03-02-010	ALLOWANCE FOR IMPAIRMENT- OPERATING LEASE RECEIVABLE	71,324,300.00	30,823,764.46
03-03-060	DUE FROM SUBSIDIARIES/ JOINT VENTURES/ ASSOCIATES/ AFFILIATES - CUF	RRENT	30,623,704.40
03-03-060	DUE FROM SUBSIDIARIES/ JOINT VENTURES/ ASSOCIATES/ AFFILIATES - LOI		
03-03-010	DUE FROM NATIONAL GOVERNMENT AGENCIES	3,252,877.38	
03-03-010A	ALLOWANCE FRO DOUBTFUL ACCOUNTS-NATIONAL GOVERNMENT - LT		3,252,877.38
05 05 01011			

04-01-050	GUARANTY/SECURITY DEPOSIT PAYABLE	т	1,232,708.50
05-02-010	UNEARNED REVENUE/INCOME- INVESTMENT PROPERTY		18,003,760.28
06-01-020	LEAVE BENEFITS PAYABLE		7,812,558.31
06-01-990	OTHER PROVISIONS		310,052,055.29
09-01-010A	DEFERRED TAX LIABILITIES - CURRENT		5,948,430,091.70
09-01-010B	DEFERRED TAX LIABILITIES - LONG TERM		3,346,430,031.70
01-01-020	GOVERNMENT EQUITY		8,493,703,483.07
07-01-010	RETAINED EARNINGS/(DEFICIT)		
10-01-010			15,964,375,607.94
02-02-050	CUMULATIVE CHANGES IN FAIR VALUE OF INVESTMENTS RENT/LEASE INCOME		28,883,100.60
			159,846,088.33
02-02-200	DIVIDEND INCOME NOT SUBJECT TO TAX		8,164,117.00
02-02-210A	INTEREST INCOME FROM SAVINGS ACCOUNT		9,631.60
02-02-210B	INTEREST INCOME ON LOANS (TAXABLE)		286,881.72
02-02-210C	INTEREST INCOME ON MONEY MARKET PLACEMENTS (STFT)		98,548,638.81
02-02-210D	INTEREST INCOME ON RECEIVABLES		86,927.53
02-02-220	SHARE IN PROFIT /REVENUE OF JOINT VENTURE	-	1,622,122.26
02-02-280	SHARE IN THE PROFIT/REVENUE OF ASSOCIATES/AFFILIATES	-	-
02-02-340	MANAGEMENT FEES		105,000.30
05-01-010	GAIN ON FOREIGN EXCHANGE (FOREX)	-	7,578,638.26
05-01-020	GAIN ON SALE/REDEMPTION/TRANSFER OF INVESTMENTS		-
05-01-040	GAIN ON SALE OF PROPERTY, PLANT AND EQUIPMENT		U 2
05-01-160	GAIN FROM CHANGES IN FMV OF INVESTMENT PROPERTY		-
05-01-110	UNREALIZED GAIN-OCI		
06-02-010	REVERSAL OF IMPAIRMENT LOSS		-
06-03-990	MICELLANEOUS INCOME		3,231,124.03
01-01-010	SALARIES AND WAGES-REGULAR	21,596,551.31	
01-02-010	PERSONNEL ECONOMIC RELIEF ALLOWANCE (PERA)	518,290.12	
01-02-020	REPRESENTATION ALLOWANCE (RA)	691,613.64	
01-02-030	TRANSPORTATION ALLOWANCE (TA)	340,795.47	
01-02-040	CLOTHING/UNIFORM ALLOWANCE	162,000.00	
01-02-080	PRODUCTIVITY INCENTIVE ALLOWANCE		
01-02-110	HAZARD PAY		
01-02-120	LONGEVITY PAY	15,000.00	
01-02-130	OVERTIME AND NIGHT PAY	276,915.34	
01-02-140	YEAR END BONUS	3,340,942.81	
01-02-150	CASH GIFT	3,340,342.61	
01-02-990	OTHER BONUSES AND ALLOWANCES	1,352,680.15	
01-03-010	RETIREMENT AND LIFE INSURANCE PREMIUMS	2,598,263.90	
01-03-020	PAG-IBIG CONTRIBUTIONS	25,900.00	
01-03-020	PHILHEALTH CONTRIBUTIONS		
01-03-030		324,213.58	
	EMPLOYEES COMPENSATION INSURANCE PREMIUMS	26,300.00	
01-04-030	TERMINAL LEAVE BENEFITS OTHER DEDSONNEL DENEFITS	2,331,793.03	
01-04-990	OTHER PERSONNEL BENEFITS	742,789.85	
02-01-010	TRAVELING EXPENSES-LOCAL	783,272.95	
02-01-020	TRAVELING EXPENSES-FOREIGN	460,135.51	
02-02-010	TRAINING EXPENSES	195,704.10	
02-03-010	OFFICE SUPPLIES EXPENSES	971,624.07	-
02-03-020	ACCOUNTABLE FORMS EXPENSES	48,000.00	
02-03-090	FUEL , OIL & LUBRICANTS EXPENSES	716,339.12	
02-03-990	OTHER SUPPLIES AND MATERIALS EXPENSES	650,513.46	
02-04-010	WATER EXPENSES	141,310.34	
02-04-020	ELECTRICITY EXPENSES	2,650,632.61	
02-05-010	POSTAGE AND COURIER SERVICES	28,507.76	
02-05-020	TELEPHONE EXPENSES	383,781.29	
02-05-030	INTERNET SUBSCRIPTION EXPENSES	261,586.73	
02-10-030A	EXTRAORDINARY AND MISCELLANEOUS EXPENSES - BOARD MEETING EXPE	171,779.79	
02-10-030B	EXTRAORDINARY AND MISCELLANEOUS EXPENSES	754,888.19	
02-10-030C	EXTRAORDINARY AND MISCELLANEOUS EXPENSES - MMETINGS	2,095,786.40	
02-10-010	CONFIDENTIAL EXPENSES	732,601.53	
02-11-010	LEGAL SERVICES	405,000.00	
02-11-020	AUDITING SERVICES	6,393,586.31	
02-11-030	CONSULTANCY SERVICES	1,908,924.66	
		,,	

	T		
02-12-010	ENVIRONMENT/SANITARY SERVICES	304,672.44	
02-12-030	SECURITY SERVICES	8,591,432.44	
02-12-020	JANITORIAL SERVICES	2,090,189.50	
02-12-990A	OTHER GENERAL SERVICES - MESSENGERIAL	447,698.56	
02-12-990B	OTHER GENERAL SERVICES-COS	6,737,512.76	
02-13-010	REPAIRS AND MAINTENANCE - INVESTMENT PROPERTY	1,519,151.42	
02-13-040	REPAIRS AND MAINTENANCE-BUILDINGS AND OTHER STRUCTURES	33,255.54	
02-13-050	REPAIRS AND MAINTENANCE - MACHINERY AND EQUIPMENT	174,726.78	- Company
02-13-060A	REPAIRS AND MAINTENANCE - TRANSPORTATON EQUIPMENT	88,967.62	
02-13-060B	REPAIRS AND MAINTENANCE - TRANSPORTATON EQUIPMENT	271,014.07	
02-13-070	REPAIRS AND MAINTENANCE-FURNITURE AND FIXTURES		
02-13-990	REPAIRS AND MAINTENANCE-OTHER PROPERTY, PLANT AND EQUIPMENT	525,274.92	
02-15-010D	TAXES, DUTIES AND LICENSES - FBT	0.12	
02-15-040A	DEFERRED INCOME TAX		
02-15-040B	INCOME TAX EXPENSES	8,677,649.59	
02-15-010E	TAX ON SAVINGS DEPOSITS	1,908.91	
02-15-010F	TAX ON MONEY MARKET PLACEMENTS	20,162,435.38	
02-15-010A	TAXES, DUTIES AND LICENSES - RPT	27,335,728.62	
02-15-010B	TAXES, DUTIES AND LICENSES - VEHICLE REGISTRATION	21,363.32	
02-15-010C	TAXES, DUTIES AND LICENSES - OTHER TAXES	1,362,770.80	
02-15-020	FIDELITY BOND PREMIUMS	326,608.73	
02-15-030A	INSURANCE EXPENSES	1,713,271.71	
02-15-030B	INSURANCE OF EMPLOYEE BENEFITS		
02-99-010	ADVERTISING, PROMOTIONAL AND MARKETING EXPENSES	5,096.79	
02-99-020	PRINTING AND PUBLICATION EXPENSES	3,030.73	
02-99-040	TRANSPORTATION AND DELIVERY EXPENSES	6,009.55	
02-99-050A	RENT/LEASE EXPENSES- OFFICE BUILDING	329,361.00	
02-99-050B	RENTAL/LEASE EXPENSES - OTHERS	1,031,143.84	
02-99-060	MEMBERSHIP DUES AND CONTRIBUTIONS TO ORGANIZATIONS	960,063.08	***************************************
02-99-070	SUBSCRIPTION EXPENSES	63,423.54	
02-99-120	DIRECTORS AND COMMITTEE MEMBERS FEE	-	
02-99-140	DOCUMENTARY STAMPS EXPENSES	271,021.50	
02-99-090	LITIGATION/ACQUIRED ASSETS EXPENSES		
02-99-180	MAJOR EVENTS AND CONVENTIONS EXPENSES	337,918.96	
03-01-020	INTEREST EXPENSES	-	
03-01-040	BANK CHARGES	150,690.12	
05-01-020	DEPRECIATION-LAND IMPROVEMENTS	194,103.20	
05-01-040	DEPRECIATION-BUILDINGS AND OTHER STRUCTURES	46,661.13	
05-01-050	DEPRECIATION-MACHINERY AND EQUIPMENT	768,067.92	
05-01-060	DEPRECIATION-TRANSPORTATION EQUIPMENT	612,630.88	
05-01-070	DEPRECIATION-FURNITURE, FIXTURES AND BOOKS	72,371.43	
05-01-990	DEPRECIATION-OTHER PROPERTY, PLANT AND EQUIPMENT	1,138,187.52	
05-03-020	IMPAIRMENT LOSS-LOANS AND RECEIVABLES		
05-03-030	IMPAIRMENT LOSS-OTHER RECEIVABLES		·
05-03-030	IMPAIRMENT LOSS-LEASE RECEIVABLES		W. Company
05-04-010	LOSS ON FOREIGN EXCHANGE (FOREX)	4,179,779.19	
05-04-040	LOSS ON SALE OF PROPERTY, PLANT AND EQUIPMENT	4,113,113.13	
	TOTAL	40,455,216,657.19	40,455,216,657.19
		TU, 133, 210, 031.13	40,433,210,037.19

Prepared by:

Certified Correct:

Joyce Anne N. Alimon Assistant General Manager -FMG