GOVERNMENT CORPORATION INFORMATION SHEET (GCIS)

FOR THE YEAR 2025

GENERAL INSTRUCTIONS:

1. FOR GOVERNMENT CORPORATION: THIS GCIS SHOULD BE SUBMITTED WITHIN THIRTY (30) CALENDAR DAYS FROM THE DATE OF RELEASE OF MEMORANDUM CIRCULAR NO. 3 AND SUBSEQUENTLY THEREAFTER, 30 DAYS FROM THE DATE OF THE STOCKHOLDERS' MEETING. **DO NOT LEAVE ANY ITEM BLANK.** WRITE "N.A." IF THE INFORMATION REQUIRED IS NOT APPLICABLE TO THE GOVERNMENT CORPORATION OR "NONE" IF THE INFORMATION IS NON-EXISTENT.
2. IF NO MEETING IS HELD, THE CORPORATION SHALL SUBMIT THE GCIS TOGETHER WITH AN AFFIDAVIT OF NON-HOLDING OF MEETING WITHIN THIRTY (30) CALENDAR DAYS FROM THE DATE OF THE SCHEDULED ANNUAL MEETING (AS PROVIDED IN THE BY-LAWS). HOWEVER, SHOULD AN ANNUAL STOCKHOLDERS' MEETING BE HELD THEREAFTER, A NEW GCIS SHALL BE SUBMITTED/FILED.
3. THIS GCIS SHALL BE ACCOMPLISHED IN ENGLISH AND CERTIFIED AND SWORN TO BY THE CORPORATE SECRETARY OF THE GOVERNMENT CORPORATION.
4. THE GCG SHOULD BE TIMELY APPRISED OF RELEVANT CHANGES IN THE SUBMITTED INFORMATION AS THEY ARISE. FOR CHANGES RESULTING FROM ACTIONS THAT AROSE BETWEEN THE ANNUAL MEETINGS, THE GOVERNMENT CORPORATION SHALL SUBMIT ONLY THE AFFECTED PAGE OF THE GCIS THAT RELATES TO THE NEW INFORMATION TOGETHER WITH A COVER LETTER SIGNED BY THE CORPORATE SECRETARY OF THE GOVERNMENT CORPORATION. THE PAGE OF THE GCIS AND COVER LETTER SHALL BE SUBMITTED WITHIN SEVEN (7) DAYS AFTER SUCH CHANGE OCCURRED OR BECAME EFFECTIVE.
5. SUBMIT A SOFT COPY IN **EXCEL FORMAT** SAVED IN A NON-REWRITABLE CD THE GCIS TO THE GCG SECRETARIAT, ROOM 479 MABINI HALL, MALACANANG COMPOUND.
6. **ONLY THE GCIS ACCOMPLISHED IN ACCORDANCE WITH THESE INSTRUCTIONS SHALL BE CONSIDERED AS HAVING BEEN FILED.**
7. THIS GCIS MAY BE USED AS EVIDENCE AGAINST THE GOVERNMENT CORPORATION AND ITS RESPONSIBLE DIRECTORS/OFFICERS FOR ANY VIOLATION OF EXISTING LAWS, RULES AND REGULATIONS

========== PLEASE PRINT LEGIBLY ==========

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY	**DATE CREATED:**
SECONDARY NAME, *IF ANY*.	
CHARTER, IF ANY. Presidential Decree No. 1648, As Amended	**FISCAL YEAR END:** December 31, 2025
DATE OF ANNUAL MEETING PER BY-LAWS: Monthly board meetings	**CORPORATE TAX IDENTIFICATION NUMBER (TIN)** 000-164-120-000
ACTUAL DATE OF ANNUAL MEETING: March 13, 2025, July 15, 2025, October 23, 2025, and December 10, 2025	**URL ADDRESS:** www.ndc.gov.ph
COMPLETE PRINCIPAL OFFICE ADDRESS: NDC Building, 116 Tordesillas Street, Salcedo Village, Makati City	**E-MAIL ADDRESS:** info@ndc.gov.ph
COMPLETE BUSINESS ADDRESS: NDC Building, 116 Tordesillas Street, Salcedo Village, Makati City	**FAX NUMBER:** (8) 840-4862
NAME OF EXTERNAL AUDITOR & ITS SIGNING PARTNER: Commission on Audit / **ATTACHED AGENCY (if applicable):** NDC is attached to the Department of Trade and Industry	**TELEPHONE NUMBER(S):** (8) 840-4838
PRIMARY PURPOSE/ACTIVITY/INDUSTRY PRESENTLY ENGAGED IN: Engage or invest in or extend loans and guarantees to, or enter into joint ventures with Filipino and foreign investors, whether in the majority or minority position in commercial, industrial, mining, agricultural and other enterprises, which may be necessary or contributory to the economic development of the country, or important to the public interest.	**GEOGRAPHICAL CODE:** NCR

========== INTERCOMPANY AFFILIATIONS ==========

PARENT COMPANY	ADDRESS
SUBSIDIARY/AFFILIATE	**ADDRESS**
Please See Attached Sheet	

NOTE: USE ADDITIONAL SHEET IF NECESSARY

LIST OF NDC SUBSIDIARIES AND AFFILIATES

Subsidiaries and Affiliates	Addresses
SUBSIDIARIES	
OPERATIONAL	
1 Batangas Land Company, Inc.	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
2 First Cavite Industrial Estate, Inc.	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
3 GY Real Estate, Inc.	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
4 Kamayan Realty Corporation	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
5 Philippine International Trading Corporation	5/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
6 Pinagkaisa Realty Corporation	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
NON-OPERATIONAL	
7 First Centennial Clark Corporation	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
8 NDC - Philippine Infrastructure Corporation	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
FOR DISSOLUTION	
9 Luzon Stevedoring Corporation	Tacoma and 2nd Streets, Port Area, Manila
WINDING UP	
10 Manila Gas Corporation	7/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
AFFILIATES	
OPERATIONAL	
11 ASEAN Bintulu Fertilizer SDN. BHD.	Level 67, Tower 1, Petronas Twin Towers, Kuala Lumpur City Centre, 50088 Kuala Lumpur, Malaysia
12 LIDE Management Corporation	Administration Building, Gate 1, Leyte Industrial Development Estate, Isabel, Leyte
13 Manila Exposition Complex, Inc.	17/F Robinsons Summit Center, 6783 Ayala Avenue, Makati City
14 Manila HealthTek, Inc,	195 Mayor Gil Fernando Avenue, Sta. Elena, Marikina City
15 Philippine Mining Development Corporation	3001B & C West Tower, Philippine Stock Exchange Center Ortigas Center, Pasig City
16 Philippine Pharma Procurement Inc.	Penthouse NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
17 San Carlos Bioenergy, Inc.	14/Floor, Net One Center, 3rd Avenue Corner 26th Street, E-Square, Crescent Park West, Bonifacio Global City, Taguig
18 Science Park of the Philippines, Inc.	17/F Robinsons Summit Center, 6783 Ayala Avenue, Makati City
NON-OPERATIONAL	
19 First International Document Masters, Inc.	c/o Riverside College, Inc. 24 Dr. Pablo Torre Street, Bacolod City
20 Menzi Development Corporation	c/o Privatization Management Office
21 Metro Hospital Waste Conversion	4522 Bataan Street Tambo, Paranaque, Metro Manila
22 Paper Industries Corporation of the Philippines	2/F Moredel Building, 2280 Pasong Tamo Extension, Makati City
23 Philippine Dockyard Corporation	
24 PHIVIDEC Industrial Estate	Malate, Manila
25 San Jose Oil Company	
26 Triad Asia, Ltd.	
27 UP-NDC Basilan Plantations, Inc.	8/F NDC Bldg., 116 Tordesillas St., Salcedo Village, Makati City. C/O Office of the VP for Business Development UP Admin Building, UP Campus, Diliman, Quezon City
FOR DISSOLUTION	
28 Alabang-Sto. Tomas Development, Inc.	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
29 Interbank Venture Capital Corporation	Union Bank of the Philippines, 5/F SSS Building., Ayala Avenue, Makati City
30 P.T. Asean Aceh Fertilizer Corporation	Krueng Geukueh PO Box 09, Lhokseumaue, Aceh, Utara, Indonesia
31 Philbancor Venture Capital Corporation	c/o Metropolitan Bank & Trust Co., Metrobank Building Sen. Gil Puyat Avenue, Makati City
32 Resort Hotels	
33 Veterans Venture Capital Corporation	c/o Veterans Outpatient Center, Veterans Center, Taguig
UNDER RECEIVERSHIP	
34 National Steel Corporation	27/F, 88 Corporate Center, Valero corner Sedeno Street, Makati City
35 Refractories Corporation of the Philippines	12/F, Prestige Tower, Emerald Avenue, Ortigas Center, Pasig City
PRE-OPERATING	
36 ASEAN Potash Mining Corporation	TRC Building, No. 8, Sukhaphiban 5 Soi 32, Tha Raeng, Bang Khen District, Bangkok 10220, Thailand
OTHERS	
SHARES OF STOCK ACQUIRED FROM LUZON STEVEDORING CORPORATION	
37 LSCO - PDCP	
38 LSCO - PLDT	
39 LSCO - Republic Planters Bank	

GOVERNMENT CORPORATION INFORMATION SHEET

========== PLEASE PRINT LEGIBLY ==========

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY

CAPITAL STRUCTURE

AUTHORIZED CAPITAL STOCK, *if applicable*

	TYPE OF SHARES*	NUMBER OF SHARES	PAR/STATED VALUE	AMOUNT (PhP) (No. of shares X Par/Stated Value)
	Not Specified in Charter	Not Specified in Charter	Not Specified in Charter	10,000,000,000.00
			TOTAL ₱	**10,000,000,000.00**

SUBSCRIBED CAPITAL, *if applicable*

FILIPINO	NO. OF STOCKHOLDERS	TYPE OF SHARES*	NUMBER OF SHARES	NUMBER OF SHARES IN THE HANDS OF THE PUBLIC**	PAR/STATED VALUE	AMOUNT (PhP)	% OF OWNERSHIP
ROP	1	Not Specified in Charter	Not Specified in Charter		Not Specified in Charter	8,602,803,483.00	100%
		TOTAL		**TOTAL**	**TOTAL ₱**	**8,602,803,483.00**	

FILIPINO	NO. OF STOCKHOLDERS	TYPE OF SHARES*	NUMBER OF SHARES	PAR/STATED VALUE	AMOUNT (PhP)	% OF OWNERSHIP
ROP	1	Not Specified in Charter	Not Specified in Charter	Not Specified in Charter	8,602,803,483.00	100%
		TOTAL		**TOTAL ₱**	**8,602,803,483.00**	

NOTE: USE ADDITIONAL SHEET IF NECESSARY

GOVERNMENT CORPORATION INFORMATION SHEET

========== PLEASE PRINT LEGIBLY ==========

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY

DIRECTORS / OFFICERS

	NAME, NATIONALITY AND CURRENT RESIDENTIAL ADDRESS	PRESIDENTIAL APPOINTEE	BOARD	STOCKHOLDER	EX-OFFICIO	EXECUTIVE COMMITTEE	TAX IDENTIFICATION NO.	COMPENSATION PACKAGE / YEAR	DESIGNATION TO OTHER BOARDS OF AFFILIATES/SUBSIDIARIES
1.	MA. CRISTINA A. ROQUE Filipino,14/F Filinvest Building 387 Senator Gil J. Puyat Avenue, Makati City	Y	C	N	DTI Secretary	/C	104-046-008	N/A	Please see attached list
2.	FREDERICK D. GO Filipino, DOF Building, BSP Complex, Roxas Boulevard, Manila	Y	M	N	DOF Secretary	/M & A/M	112-934-209	N/A	NA
3.	ROLANDO U. TOLEDO Filipino, Boncodin Hall, General Solano Street, San Miguel, Manila	Y	M	N	DBM Secretary	A/C	111-333-804	N/A	NA
4.	SHARON S. GARIN Filipino, Energy Center, 34th Street, Rizal Drive, BGC, Taguig City	Y	M	N	DOE Secretary	A, N & C/M	127-732-961	N/A	NA
5.	RAPHAEL PERPETUO M. LOTILLA Filipino, 4/F DENR Building Visayas Avenue, Diliman, Quezon City	Y	M	N	DENR Secretary	N/M	110-843-846	N/A	Please see attached list
6.	ELI M. REMOLONA, JR. Filipino, A. Mabini Street corner P. Ocampo Street, Malate, Manila	Y	M	N	BSP Governor	A/M & N/C	353-817-598	N/A	NA
7.	PHILIP G. LO Filipino, Senator Gil J. Puyat Avenue corner Makati Avenue, Makati City	Y	M	N	DBP Chairman	N/A	108-511-241	N/A	Please see attached list
8.	CEFERINO S. RODOLFO Filipino, Pinagsalubungan Street, Sta. Ana, Taguig City	Y	M	N	BOI Vice Chairman	/M	111-621-620	N/A	Please see attached list
9.	ARSENIO M. BARTOLOME III Filipino, Amber Place, 67 Bayani Road, Fort Bonifacio, Taguig City	Y	M	N	Private Sector Representative	A/M	110-179-356	Please see CPF	NA
10.	SATURNINO H. MEJIA Filipino, Rosa Alvero Street, Loyola Heights, Quezon City	Y	M	N	NDC General Manager	/M	100-175-986	Please see CPF	Please see attached list

INSTRUCTIONS:

FOR BOARD COLUMN, PUT "C" FOR CHAIRMAN, "M" FOR MEMBER, "I" FOR INDEPENDENT DIRECTOR.

FOR PRESIDENTIAL APPOINTEE COLUMN, PUT "Y" IF A PRESIDENTIAL APPOINTEE "N" IF NOT.

FOR STOCKHOLDER COLUMN, PUT "Y" IF A STOCKHOLDER, "N" IF NOT.

FOR OFFICER COLUMN, INDICATE PARTICULAR POSITION IF AN OFFICER, FROM VP UP INCLUDING THE POSITION OF THE TREASURER, SECRETARY, COMPLIANCE OFFICER AND/OR ASSOCIATED PERSON.

FOR EXECUTIVE COMMITTEE, INDICATE "C" IF MEMBER OF THE COMPENSATION COMMITTEE; "A" FOR AUDIT COMMITTEE; "N" FOR NOMINATION AND ELECTION COMMITTEE.
ADDITIONALLY WRITE "C" AFTER SLASH IF CHAIRMAN AND "M" IF MEMBER.

DESIGNATION TO OTHER BOARDS OF AFFILIATES/SUBSIDIARIES (ATTACHMENT)

		Subsidiaries and Affiliates	Designation
1. MA. CRISTINA A. ROQUE	1	Philippine International Trading Corporation	Chairman
2. RAPHAEL PERPETUO M. LOTILLA	1	Philippine International Trading Corporation	Director
3. PHILIP G. LO	1	Philippine International Trading Corporation	Director
4. CEFERINO S. RODOLFO	1	Philippine International Trading Corporation	Director
5. SATURNINO H. MEJIA	1	ASEAN Potash Chaiyaphum Public Company Limited	Director
	2	Batangas Land Company, Inc.	Director
	3	First Cavite Industrial Estate, Inc.	Director
	4	GY Real Estate, Inc.	Director
	5	Manila Exposition Complex, Inc.	Director
	6	Manila Gas Corporation	Trustee
	7	NDC - Philippine Infrastructure Corporation	Director
	8	Pinagkaisa Realty Corporation	Director
	9	Philippine International Trading Corporation	Director

GOVERNMENT CORPORATION INFORMATION SHEET

========== PLEASE PRINT LEGIBLY ==========

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY

DIRECTORS / OFFICERS

NAME, NATIONALITY AND CURRENT RESIDENTIAL ADDRESS	PRESIDENTIAL APPOINTEE	BOARD	STOCKHOLDER	OFFICER	EXECUTIVE COMMITTEE	TAX IDENTIFICATION NO. (TIN)	COMPENSATION PACKAGE / YEAR	DESIGNATION TO OTHER BOARDS OF AFFILIATES/SUBSIDIARIES
1. SATURNINO H. MEJIA Filipino, Rosa Alvero Street Loyola Heights, Quezon City	Y	M	N	General Manager	N/A	100-175-986	Please see CPF	Please see attached sheet
2. RHOEL Z. MABAZZA Filipino, Matilde Street, Poblacion, Makati City	N	N	N	Assistant General Manager	N/A	160-105-246	Please see CPF	Please see attached sheet
3. GENEFLOR L. SANTIAGO-LUMBANG Filipino, Daang Hari Street, United Parañaque Subdivision 2, Parañaque City	N	N	N	Assistant General Manager	N/A	423-211-728	Please see CPF	Please see attached sheet
4. ALEWIJN AIDAN K. ONG Filipino, Greenhills, Courtyard II, J. Asinas Street, San Juan	N	N	N	Assistant General Manager	N/A	173-748-923	Please see CPF	Please see attached sheet
5. LEOPOLDO JOHN F. ACOT Filipino, Madrid Street, Merville Park, Barangay Merville, Parañaque City	N	N	N	Assistant General Manager	N/A	101-361-477	Please see CPF	Please see attached sheet
6. JOYCE ANNE N. ALIMON Filipino, Westgate Plaza H.V. Dela Costa Street, Salcedo Village, Makati City	N	N	N	Assistant General Manager	N/A	150-846-341	Please see CPF	Please see attached sheet
7. BENJAMIN IRINEO JUDE F. RABUCO III Filipino, Don Quijote Street, Sampaloc, Manila	N	N	N	Department Manager III	N/A	201-423-523	Please see CPF	Please see attached sheet
8. JOYCE ANN S. AZURIN Filipino, Regalia Park Tower C, P. Tuazon Boulevard, Socorro, Quezon City	N	N	N	Department Manager III	N/A	421-864-057	Please see CPF	N/A

INSTRUCTIONS:

FOR BOARD COLUMN, PUT "C" FOR CHAIRMAN, "M" FOR MEMBER, "I" FOR INDEPENDENT DIRECTOR.

FOR PRESIDENTIAL APPOINTEE COLUMN, PUT "Y" IF A PRESIDENTIAL APPOINTEE "N" IF NOT.

FOR STOCKHOLDER COLUMN, PUT "Y" IF A STOCKHOLDER, "N" IF NOT.

FOR OFFICER COLUMN, INDICATE PARTICULAR POSITION IF AN OFFICER, FROM VP UP INCLUDING THE POSITION OF THE TREASURER, SECRETARY, COMPLIANCE OFFICER AND/OR ASSOCIATED PERSON

FOR EXECUTIVE COMMITTEE, INDICATE "C" IF MEMBER OF THE COMPENSATION COMMITTEE; "A" FOR AUDIT COMMITTEE; "N" FOR NOMINATION AND ELECTION COMMITTEE.

ADDITIONALLY WRITE "C" AFTER SLASH IF CHAIRMAN AND "M" IF MEMBER.

COMPENSATION FOR OFFICERS

POSITION / TITLE	JOB GRADE	BASIC SALARY		BENEFITS		TCF		PBB		NO. OF OFFICERS	POSITION TCF
		MINIMUM	MAXIMUM	MINIMUM	MAXIMUM	MINIMUM	MAXIMUM	MINIMUM	MAXIMUM		
General Manager	27	2,998,140.00	2,270,388.00	N/A	749,398.00	2,998,140.00	3,019,786.00	Per GCG Circular		1	N/A
Assistant General Manager	26	2,748,844.32	2,043,624.00	681,864.00	687,604.00	3,430,708.32	2,731,228.00			5	N/A
Department Manager	24	1,868,652.00	1,573,488.00	537,248.00	537,248.00	2,405,900.00	2,110,736.00			2	N/A

LIST OF BENEFITS

NAME OF BENEFIT	GENERAL MANAGER	ASSISTANT GENERAL MANAGER A	ASSISTANT GENERAL MANAGER B	ASSISTANT GENERAL MANAGER C	ASSISTANT GENERAL MANAGER D	ASSISTANT GENERAL MANAGER E	DEPARTMENT MANAGER	DEPARTMENT MANAGER	COVERAGE	LEGAL BASIS
PERA	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	12 months	DBM Circular 2011-2
Representation Allowance**	150,000.00	138,000.00	138,000.00	138,000.00	138,000.00	138,000.00	102,000.00	102,000.00	12 months	DBM National Budget Circular 546
Transportation Allowance**	150,000.00	138,000.00	138,000.00	138,000.00	138,000.00	138,000.00	102,000.00	102,000.00	12 months	DBM National Budget Circular 546
Uniform Allowance	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	12 months	DBM Budget Circular No. 2018-1
13th Month	189,199.00	170,302.00	170,302.00	167,432.00	167,432.00	167,432.00	131,124.00	131,124.00	1 month	GCG Memorandum Circular No. 2018-3
14th Month	189,199.00	170,302.00	170,302.00	167,432.00	167,432.00	167,432.00	131,124.00	131,124.00	1 month	GCG Memorandum Circular No. 2018-3
Cash Gift	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	12 months	GCG Memorandum Circular No. 2018-3
SRI	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	12 months	DBM Budget Circular 2020-6
PEI	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	12 months	DBM Budget Circular 2017-4
Medical Allowance	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00		

COMPENSATION FOR DIRECTORS

GOCC Class per EO 24	C
Per Diem for Board Meetings	15,000.00
Per Diem for Committee Meeting	9,000.00

NAME OF DIRECTOR	BOD MEETINGS ATTENDED	TOTAL BOD PER DIEMS	COMMITTEE MEMBERSHIP	COMMITTEE MEETINGS ATTENDED	TOTAL COMMITTEE PER DIEMS	REIMBURSEMENTS	TOTAL
Arsenio M. Bartolome III	4	60,000.00	1	0	-	-	60,000.00
Antonilo DC. Mauricio	4	60,000.00	1	0	-	-	60,000.00

REIMBURSABLE EXPENSES (if applicable)

NAME OF DIRECTOR	TOTAL	BREAKDOWN
N/A	N/A	N/A

COMPENSATION FROM INVESTEE COMPANIES (If applicable)		
NAME OF DIRECTOR	TOTAL	BREAKDOWN
N/A	N/A	N/A

DESIGNATION TO OTHER BOARDS OF AFFILIATES/SUBSIDIARIES (ATTACHMENT)

		Subsidiaries and Affiliates	Designation
1. SATURNINO H. MEJIA	1	ASEAN Potash Chaiyaphum Public Company Limited	Director
	2	Batangas Land Company, Inc.	Director
	3	First Cavite Industrial Estate, Inc.	Director
	4	GY Real Estate, Inc.	Director
	5	Manila Exposition Complex, Inc.	Director
	6	Manila Gas Corporation	Trustee
	7	NDC - Philippine Infrastructure Corporation	Director
	8	Pinagkaisa Realty Corporation	Director
	9	Philippine International Trading Corporation	Director
2. RHOEL Z. MABAZZA	1	ASEAN Bintulu Fertilizer SDN. BHD	Director
	2	Batangas Land Company, Inc.	Director
	3	First Cavite Industrial Estate, Inc.	Director
	4	GY Real Estate, Inc.	Director
	5	Kamayan Realty Corporation	Director
	6	Manila Exposition Complex, Inc.	Director
	7	Manila Gas Corporation	Trustee
	8	NDC - Philippine Infrastructure Corporation	Director
	9	Pinagkaisa Realty Corporation	Director
3. GENEFLOR L. SANTIAGO-LUMBANG	1	Manila Exposition Complex, Inc.	Director
4. ALEWIJN AIDAN K. ONG	1	LIDE Management Corporation	Chairperson
5. LEOPOLDO JOHN F. ACOT	1	Manila HealthTek Inc.	Director
6. JOYCE ANNE N. ALIMON	1	Manila Exposition Complex, Inc.	Director
7. BENJAMIN IRINEO JUDE F. RABUCO III	1	GY Real Estate, Inc.	Director
	2	Pinagkaisa Realty Corporation	Director

GOVERNMENT CORPORATION INFORMATION SHEET

========== PLEASE PRINT LEGIBLY ==========

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY

BOARD COMMITTEES	FUNCTION	COMPOSITION
1. Executive Committee	The Executive Committee, in accordance with the authority granted by the Board, shall act on such specific matters within the competence of the Board as may from time to time be delegated to the Executive Committee in accordance with the NDC's charter except with respect to (i) the filing of vacancies on the Board or in the Executive Committee; (ii) the amendment or repeal of any resolution of the Board which by its express terms is not so amendable or repealable (iii) remittance of cash dividends; and (iv) the exercise of powers delegated by the Board exclusively to other committees, if any.	Chairman : Sec. Ma. Cristina A. Roque or her alternate Members : Sec. Frederick D. Go or his alternate USec. Ceferino S. Rodolfo or his alternate GM Saturnino H. Mejia
2. Audit and Risk Management Committee	The Audit and Risk Management Committee is expected, through the provision of checks and balances, to bring positive results in supervising and supporting NDC Management. It shall also assist the Board in discharging its corporate governance responsibilities, in particular, to review the Group's risk profile, including prioritization and assessment of risk.	Chairman : Sec. Rolando U. Toledo or his alternate Members : Gov. Eli M. Remolona, Jr. or his alternate Sec. Sharon S. Garin or her alternate Sec. Frederick D. Go or his alternate Mr. Arsenio M. Bartolome III
3. Nomination and Remuneration Committee	The Nomination and Remuneration Committee shall be responsible for the nomination, reviewing, and evaluation of the qualifications of all persons nominated to positions in the GOCC which require appointment by the Board.	Chairman : Gov. Eli M. Remolona, Jr. or his alternate Members : Sec. Sharon S. Garin or her alternate Sec. Raphael Perpetuo M. Lotilla or his alternate
4. Governance Committee	The Governance Committee shall assist the Board of Directors in fulfilling its corporate governance responsibilities.	Chairman : Sec. Ma. Cristina A. Roque or her alternate Members : Sec. Rolando U. Toledo or his alternate Sec. Frederick D. Go or his alternate Chair. Philip G. Lo or his alternate

NOTE: USE ADDITIONAL SHEET IF NECESSARY

GOVERNMENT CORPORATION INFORMATION SHEET

========== PLEASE PRINT LEGIBLY ==========

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY

LIST OF AFFILIATES/SUBSIDIARIES	DESCRIPTION	NATURE/EXTENT OF INVESTMENT	
		Type	%
SUBSIDIARIES:			
OPERATIONAL			
Batangas Land Company, Inc.	Realty company	Common	60%
First Cavite Industrial Estate, Inc. (FCIE)	Management of FCIE area	Common	100%
GY Real Estate, Inc.	Realty company	Common	60%
Kamayan Realty Corporation	Realty company	Common	60%
Philippine International Trading Corporation	Trading	Common	99.50%
Pinagkaisa Realty Corporation	Realty company	Common	60%
NON-OPERATIONAL			
First Centennial Clark Corporation	Construction, management & operation of 1998 Expo. Pilipino	Common & Preferred	60%
NDC - Philippine Infrastructure Corporation	Management company for infrastructure projects	Common	100%
FOR DISSOLUTION			
Luzon Stevedoring Corporation	Stevedoring	Common	100%
WINDING UP			
Manila Gas Corporation	Gas pipeline and bottled LPG	Common	91.70%
AFFILIATES:			
ASEAN Bintulu Fertilizer SDN. BHD.	Production of ammonia & urea	Common	9.50%
LIDE Management Corporation	Management of Leyte Industrial Development Estate (LIDE)		20%
Manila Exposition Complex, Inc.	Management of the World Trade Center		36.36%
Manila HealthTek, Inc.	Health Biotechnology Manufacturer	Common	9.33%
Philippine Mining Development Corporation	Mining		20%
Philippine Pharma Procurement Inc.	Distribution of lower cost medicine		40%
San Carlos Bioenergy, Inc.	Ethanol distillery		3.86%
Science Park of the Philippines, Inc.	Industrial estate development	Common	4.59%
NON-OPERATIONAL			
First International Document Masters, Inc.	Medical transcription		40%
Menzi Development Corporation	Manufacturer of security paper	Common	5.20%
Metro Hospital Waste Conversion	Intended to operate waste facility		40%
Paper Industries Corporation of the Philippines	Pulp & paper production	Common	0.28%
Philippine Dockyard Corporation			35%
PHIVIDEC Industrial Estate			23.95%
San Jose Oil Company			20%
Triad Asia, Ltd.			50%
UP-NDC Basilan Plantations, Inc.	Rubber, coconut & coffee plantations		40%
FOR DISSOLUTION			
Alabang-Sto. Tomas Development, Inc.	Infrastructure development		49%
Interbank Venture Capital Corporation	Venture Capital Corporation		20%
P.T. Asean Aceh Fertilizer Corporation	Manufacturer of urea	Common	13%
Philbancor Venture Capital Corporation	Venture Capital Corporation		20%
Resort Hotels		Common	6.30%
Veterans Venture Capital Corporation	Venture Capital Corporation		20%
UNDER RECEIVERSHIP			
National Steel Corporation	Manufacturer of steel	Common & Preferred	0.53%
Refractories Corporation of the Philippines			33%
PRE-OPERATING			
ASEAN Potash Mining Corporation	Mining of potash	Common	1%
OTHERS			
SHARES OF STOCK ACQUIRED FROM LUZON STEVEDORING CORPORATION			
LSCO - PDCP		Common	0%
LSCO - PLDT		Common	0%
LSCO - Republic Planters Bank		Common	0%

NOTE: USE ADDITIONAL SHEET IF NECESSARY

GOVERNMENT CORPORATION INFORMATION SHEET

========== PLEASE PRINT LEGIBLY ==========

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY

TOTAL NUMBER OF STOCKHOLDERS: 1

TOTAL ASSETS BASED ON LATEST AUDITED FINANCIAL STATEMENTS: ₱ 37,415,970,174

STOCKHOLDER'S INFORMATION

NAME, NATIONALITY, *IF APPLICABLE* AND CURRENT ADDRESS	SHARES SUBSCRIBED				AMOUNT PAID (PhP), *IF APPLICABLE*	TAX IDENTIFICATION NO. (TIN) FOR FILIPINOS
	TYPE	NUMBER	AMOUNT (PhP)	% OF OWNERSHIP		
1. Republic of the Philippines	Not specified in Charter		8,602,803,483.00	100.00	8,602,803,483.00	
2.						
3.						
4.						
5.						
6.						
7.						
	TOTAL					
TOTAL AMOUNT OF SUBSCRIBED CAPITAL			**8,602,803,483**			
TOTAL AMOUNT OF PAID-UP CAPITAL					**8,602,803,483**	

INSTRUCTION: SPECIFY THE TOP 20 STOCKHOLDERS AND INDICATE THE REST AS OTHERS

Note: For PDTC Nominee included in the list, please indicate further the beneficial owners owning more than 5% of any class of the company's voting securities. Attach separate sheet, if necessary.

GOVERNMENT CORPORATION INFORMATION SHEET

========== PLEASE PRINT LEGIBLY ==========

CORPORATE NAME: NATIONAL DEVELOPMENT COMPANY						
TOTAL NUMBER OF STOCKHOLDERS:						
TOTAL ASSETS BASED ON LATEST AUDITED FS: ₱ 37,415,970,174						
STOCKHOLDER'S INFORMATION						
NAME, NATIONALITY, *IF APPLICABLE* AND CURRENT ADDRESS	**SHARES SUBSCRIBED**				**AMOUNT PAID (PhP)**	**TAX IDENTIFICATION NO. (TIN)**
	TYPE	**NUMBER**	**AMOUNT (PhP)**	**% OF OWNERSHIP**		
8.						
	TOTAL					
9.						
	TOTAL					
10.						
	TOTAL					
11.						
	TOTAL					
12.						
	TOTAL					
13.						
	TOTAL					
14.						
	TOTAL					
TOTAL AMOUNT OF SUBSCRIBED CAPITAL						
TOTAL AMOUNT OF PAID-UP CAPITAL					**8,602,803,483.00**	
INSTRUCTION: SPECIFY THE TOP 20 STOCKHOLDERS AND INDICATE THE REST AS OTHERS						

GOVERNMENT CORPORATION INFORMATION SHEET

========== PLEASE PRINT LEGIBLY ==========

CORPORATE NAME: NATIONAL DEVELOPMENT COMPANY						
TOTAL NUMBER OF STOCKHOLDERS:						
TOTAL ASSETS BASED ON LATEST AUDITED FS: ₱ 37,415,970,174						
STOCKHOLDER'S INFORMATION						
NAME, NATIONALITY AND CURRENT RESIDENTIAL ADDRESS	**SHARES SUBSCRIBED**				**AMOUNT PAID (PhP)**	**TAX IDENTIFICATION NO. (TIN)**
	TYPE	**NUMBER**	**AMOUNT (PhP)**	**% OF OWNERSHIP**		
15.						
	TOTAL					
16.						
	TOTAL					
17.						
	TOTAL					
18.						
	TOTAL					
19.						
	TOTAL					
20.						
	TOTAL					
21. **OTHERS (Indicate the number of the remaining stockholders)**						
	TOTAL					
TOTAL AMOUNT OF SUBSCRIBED CAPITAL					**8,602,803,483.00**	
TOTAL AMOUNT OF PAID-UP CAPITAL						
INSTRUCTION: SPECIFY THE TOP 20 STOCKHOLDERS AND INDICATE THE REST AS OTHERS						

GOVERNMENT CORPORATION INFORMATION SHEET

========== PLEASE PRINT LEGIBLY ==========

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY		
1. INVESTMENT OF CORPORATE FUNDS	**AMOUNT (PhP) FOR THE YEAR 2025**	**DATE OF BOARD**
1.1 STOCKS	N/A	
1.2 BONDS/COMMERCIAL PAPER (Issued by Private Corporations, *IF APPLICABLE*)	N/A	
1.3 LOANS/ CREDITS/ ADVANCES (PPI)	N/A	
1.4 GOVERNMENT TREASURY BILLS	N/A	
1.5 OTHERS	N/A	

2. INVESTMENT OF CORPORATE FUNDS IN ACTIVITIES UNDER ITS SECONDARY PURPOSES (PLEASE SPECIFY:)	**DATE OF BOARD RESOLUTION**	**DATE OF STOCKHOLDERS RATIFICATION**

3. TREASURY SHARES	**NO. OF SHARES**	**% AS TO THE TOTAL NO. OF SHARES ISSUED**
	N/A	N/A

4. UNRESTRICTED/UNAPPROPRIATED RETAINED EARNINGS AS OF END OF LAST FISCAL YEAR

5. DIVIDENDS DECLARED DURING THE IMMEDIATELY PRECEDING YEAR:

TYPE OF DIVIDEND	**AMOUNT (PhP)**	**DATE DECLARED**
5.1 CASH	429,154,375.00	May 15, 2025
5.2 STOCK	N/A	
5.3 PROPERTY	N/A	
TOTAL	**429,154,375.00**	

6. ADDITIONAL SHARES ISSUED DURING THE PERIOD:

DATE	**NO. OF SHARES**	**AMOUNT**

SECONDARY LICENSE/REGISTRATION WITH SEC AND/OR OTHER GOV'T AGENCY:

NAME OF AGENCY:	**SEC**	**BSP**	**IC**
TYPE OF			
DATE ISSUED:			
DATE STARTED OPERATIONS:			

TOTAL ANNUAL COMPENSATION OF DIRECTORS DURING THE PRECEDING FISCAL YEAR (in PhP)	**TOTAL NO. OF OFFICERS**	**TOTAL NO. OF RANK & FILE EMPLOYEES**	**TOTAL MANPOWER COMPLEMENT**
P123,000.00	8	30	38

NOTE: USE ADDITIONAL SHEET IF NECESSARY

GOVERNMENT CORPORATION INFORMATION SHEET

========== PLEASE PRINT LEGIBLY ==========

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY						
SCHEDULE OF CAPITAL EXPENDITURE						
PARTICULARS	SECTOR	FOREIGN COMPONENT		NO SUPPORT SUBSIDY		Bank loans
		Loan	Grant	Project	Tax	
NDC Industrial Estate Project	Industrial Estate Development					
	Other Source	Total Local Component	Total Cost	Status		
NDC Industrial Estate Project	Internal fund		188,702,141.35	Due to the work suspension, the site development works still remain at 76% complete. Conduct of Geotechnical Investigation is now on-going.		
			188,702,141.35			

GOVERNMENT CORPORATION INFORMATION SHEET

========== PLEASE PRINT LEGIBLY ==========

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY

INCOME STATEMENT - Audited

For the year : 2025

	Amount
INCOME	
Business Income	450,237,227.00
Gains	16,470,477.00
Other non-operating income	5,055,664.00
Total Income/(loss)	471,763,368.00
EXPENSES	
Personnel Services	80,240,999.00
Maintenance and Other Operating Expenses	165,587,870.00
Financial Expenses	20,752,555.00
Non-cash expenses	23,920,694.00
Total Expenses	290,502,118.00
Income before income Tax	181,261,250.00
Subsidy Income	0.00
Net Income (Loss) Before Tax	181,261,250.00
Income Tax Expense	
Current tax	16,528,575.00
Deferred tax	-6,046,536.00
Other Comprehensive income	20,362,325.00
Net Income (Loss) After Tax	191,141,536.00

GOVERNMENT CORPORATION INFORMATION SHEET

========== PLEASE PRINT LEGIBLY ==========

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY	
CASH FLOW STATEMENT - Audited	
For the year : 2025	
CASH FLOW FROM OPERATING ACTIVITIES	Amount
Cash Inflows	271,096,629.00
Cash Outflows	678,191,278.00
Net Cash Provided By (Used in) Operating Actitives	-407,094,649.00
CASH FLOWS FROM INVESTING ACTIVITIES	
Cash Inflows	723,719,754.00
Cash Outflows	0.00
Net Cash Provided By (Used In) Investing Activities	723,719,754.00
CASH FLOWS FROM FINANCING ACTIVITIES	
Cash Inflows	0.00
Cash Outflows	429,154,375.00
Net Cash Provided By (Used In) Financing Activities	-429,154,375.00
Effect of Exchange Rate Changes on Cash and Cash Equivalents	1,603,355.00
Net Increase (Decrease) in Cash and Cash Equivalents	-110,925,915.00
Cash and Cash Equivalents, Beginning of Period	982,533,498.00
Cash and Cash Equivalents, End of Period	871,607,583.00

GOVERNMENT CORPORATION INFORMATION SHEET

========== PLEASE PRINT LEGIBLY ==========

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY

For the year: 2025

CASH AND INVESTMENT BALANCE REPORT

PARTICULARS	
Cash on Hand	**-**
Cash in Banks /a	**1,744,502,708.24**
Investment in Government Securities /b	**1,227,770,808.47**
Investment in Private Securities /b	**-**
Others /c	**72,719.65**
TOTAL CASH AND INVESTMENT	**2,972,346,236.36**

SCHEDULE OF CASH IN BANKS AND INVESTMENTS

I. Cash on Hand **-** **(Revolving Fund)**

II. Schedule of Cash in Banks

1	Current Account	46,291,086.06	0.25%
2	Savings Account	175,592.17	0.25%
3	Time Deposit	1,698,036,030.01	0.15%
	Total	***1,744,502,708.24***	

III. Schedule of Investment in Government Securities

		Amount	Term	Rate/annum	Issuance	Maturity
1	RTB Tranche 18	545,000,000.00	3656	3.5000%	16-Sep-16	20-Sep-26
2	RTB Tranche 25-01 (Secondary Market)	30,465,020.10	8944	4.0000%	29-Apr-13	24-Oct-37
3	RTB Tranche 26	50,000,000.00	2008	4.6250%	02-Dec-21	02-Jun-27
	SUB-TOTAL	***625,465,020.10***				
4	Treasury Bill	18,994,820.87	91	4.8850%	22-Oct-26	21-Jan-27
5	Treasury Bill	32,990,567.58	91	4.8750%	29-Oct-26	28-Jan-27
	SUB-TOTAL	***51,985,388.45***				
6	NDC "AA" Bonds (2nd tranche) (RTB 25-01)	141,366,471.68	8944	4.0000%	29-Apr-13	24-Oct-37
7	NDC "AA" Bonds (2nd tranche) (RTB 25-01)	169,153,621.76	8944	4.0000%	29-Apr-13	24-Oct-37
8	NDC "AA" Bonds (2nd tranche) (RTB 25-01)	522,091.48	8944	4.0000%	29-Apr-13	24-Oct-37
	SUB-TOTAL	***311,042,184.92***				
9	ROP 2026	239,278,215.00	1827	1.7500%	07-Oct-21	08-Oct-26
	SUB-TOTAL	***239,278,215.00***				
	Total	**1,227,770,808.47**				

Others **72,719.65** **(Cash Collecting Officers - Undeposited collection as of December 27, 2025)**

GOVERNMENT CORPORATION INFORMATION SHEET

========== PLEASE PRINT LEGIBLY ==========

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY	
BALANCE SHEET (For the year: 2025) - Audited	
ASSETS	***Amount***
Current Assets	
Cash & Cash Equivalents	871,607,583.00
Other Investments	853,397,251.00
Receivables (net)	210,160,942.00
Inventories	1,686,731.00
Others	611,401,536.00
Total Current Assets	2,548,254,043.00
Non-Current Assets	
Financial assets	1,348,431,835.00
Investment in associate/affiliates	255,570,228.00
Investment in subsidiaries	402,315,129.00
Other investments	277,446,890.00
Receivables (net)	104,215,447.00
Investment Property	31,768,643,664.00
Property, Plan & Equipment (net)	182,931,293.00
Intangible assets-net	1,249,119.00
Other non-current assets	28,851,290.00
Total Non-Current Assets	34,369,654,895.00
TOTAL ASSETS	36,917,908,938.00
LIABILITIES AND EQUITY	
Current Liabilities	
Financial Liabilities	648,306,853.00
Inter-agency payables	32,008,146.00
Trust Liabilities	85,307,751.00
Deferred credits/unearned income	5,897,020.00
Provisions	387,755,036.00
Other payables	14,854,821.00
Total Current Liabilities	1,174,129,627.00
Non-Current Liabilities	
Deferred tax liability	7,199,060,192.00
Trust liabilities	52,042,558.00
Total Non-Current Liabilities	7,251,102,750.00
Equity	28,492,676,561.00
TOTAL LIABILITIES AND EQUITY	**36,917,908,938.00**

GOVERNMENT CORPORATION INFORMATION SHEET

========== PLEASE PRINT LEGIBLY ==========

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY	
	2025 - Audited
NET OPERATING INCOME	***Amount***
Schedule 1A	
Accounts receivable - national government	-
Clients deposit	-
Collection from advances on insured receivables	-
Collection of loans receivables	
Collection of pari-passu payables	
Collection of receivables	-
Collection of receivables -- employees/others	
Collection of receivables -- clients, employees, others	
Collection of Sales Contract Receivable	
Dividend Income	13,794,409
Foreign Exchange gains	
Gain on sale of Investment	-
Interest and penalties	-
interest on investments and deposits	154,349,717
Lease income	243,785,838
Lease income from acquired assets	
Lease payment receivable -- car plan	
Share in profit of associates/affiliates	35,965,152
Misc inc	2,342,111
Payable to clients/employees/govt agencies	
Payable to clients/employees/ others	
Redemption of agrarian reform bonds	
Reinsurance claims -- ECI	
Reinsurance premium -- Trust liabilities	
Sale of transportation of equipment	
Sale of unserviceable equipment	
Less: Operating expenses	
Personnel Services	-80,240,999
Maintenance and other operating expenses	-165,587,870
Total:	
TOTAL:	204,408,358

GOVERNMENT CORPORATION INFORMATION SHEET

========== PLEASE PRINT LEGIBLY ==========

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY	
CASHFLOWS - Audited	
For the year : 2025	
	AMOUNT
Collection of interest	18,080,791.00
Collection of receivables	11,364,405.00
Miscellaneous collections	3,111,039.00
Net proceeds from money market placements	720,348,229.00
Proceeds from disposal of assets	170.00
Collection of rentals	220,687,345.00
Dividend received	17,853,049.00
Salaries and benefits	-63,371,939.00
Payment of taxes and licenses	-63,084,848.00
Collection of loans	3,371,355.00
Payment to supllliers and service providers	-551,734,491.00
Loan Released	
Inter-Agency Transfer of funds	
Payment of dividends	-429,154,375.00
Equity Investment	
Effect of exchange rate changes on cash and cash equivalents	1,603,355.00
Net increase in cash & cash equivalents	-110,925,915.00

I, RHOEL Z. MABAZZA, CORPORATE SECRETARY OF THE ABOVE-MENTIONED GOVERNMENT CORPORATION

(NAME) (POSITION)

DECLARE UNDER THE PENALTY OF PERJURY, THAT ALL MATTERS SET FORTH IN THIS GOVERNMENT CORPORATION INFORMATION SHEET WHICH CONSISTS OF 22 PAGES HAVE BEEN MADE IN GOOD FAITH, DULY VERIFIED BY ME AND TO THE BEST OF MY KNOWLEDGE AND BELIEF, ARE TRUE AND CORRECT.

I UNDERSTAND THAT THE FAILURE OF THE CORPORATION TO FILE THIS GIS FOR FIVE (5) CONSECUTIVE YEARS SHALL BE CONSTRUED AS NON-OPERATION OF THE CORPORATION AND A GROUND FOR THE REVOCATION OF THE CORPORATIONS CERTIFICATE OF INCORPORATION. IN THIS EVENTUALITY, THE CORPORATION HEREBY WAIVES ITS RIGHT TO A HEARING FOR THE SAID REVOCATION.

DONE THIS 14TH DAY OF JULY 2026 AT 116 TORDESILLAS STREET, SALCEDO VILLAGE, MAKATI CITY.

(SIGNATURE)

SUBSCRIBED AND SWORN TO BEFORE ME IN MAKATI CITY/PROVINCE, PHILIPPINES ON AUG 11 2026, AFFIANT PERSONALLY APPEARED BEFORE ME AND EXHIBITED TO ME HIS UNIFIED MULTI-PURPOSE ID NO. CRN-006-0009-3551-9.

ATTY. RYAN ANTHONY G. PERENA
NOTARY PUBLIC for MAKATI CITY
Appointment No. M-012 until Dec. 31, 2027
Roll of Attorneys 77327
PTR No. 10764513; 01/02/2026/ Makati City
IBP OR No. 366188; 12/16/2025; Pasig City
MCLE Compliance No. VIII-0000389
8553 San Jose St., Guadalupe Nuevo, Makati City

NOTARY PUBLIC FOR _____ CITY/PROVINCE

DOC. NO: 216 :
PAGE NO. 45 :
BOOK NO. 162 :
SERIES OF 2026 :

Notarial Commission No. _____
Commission expires on December 31, _____
Roll of Attorney Number _____
PTR No. _____
IBP No. _____
Office Address: _____